Director	
Competency	Definition
Adaptability*	The ability to adjust to changing situations.
Advocacy*	The ability to promote and support the fundamental purpose of the public
	library.
Building Management	The knowledge and management of the library's building, grounds, and
	equipment.
Communication*	The ability, through both verbal and written methods, to provide concise,
	timely, and accurate information, internally and externally, among all
	organizational levels and with all appropriate people.
Community Engagement	The development of partnerships, networks, and relationships; the
	collaboration with stakeholders and the community.
Contracts and Negotiation	Maintains awareness of products and services and seeks to negotiate terms
	favorable to the library and its users.
Customer Service*	The ability to efficiently, effectively and positively meet the library needs of
	internal and external customers.
Delegation	The ability to appropriately assign tasks to staff and colleagues for optimal
	project completion.
Emergency Preparedness*	The awareness of library policies and procedures relevant to emergency
	preparedness, including natural disasters.
Equity, Diversity, and	The commitment to interact appropriately, fairly, and equitably with all; the
Inclusion*	ability to demonstrate and foster respect for all individuals and points of
	view; the understanding and proactive reduction of barriers to library use.
Essential Technology Skills*	Demonstrates general understanding of basic computer skills coupled with
	an understanding and knowledge of library provided equipment and
	software including the website, databases, catalog, and ILS; the ability to
	troubleshoot basic technology problems.
Ethics*	The knowledge of and compliance with Ohio Ethics Law and the basic ethics
	and values of library service.
Facilitation	The ability to foster employee engagement and manage a team of
	individuals to work toward common objectives.
Fiscal Operations	The knowledge of and ability to manage relevant sources of funding, develop
	a budget, and forecast and monitor revenues and expenditures.
Fundraising	The ability to identify, initiate, and manage fund raising opportunities,
	including but not limited to local levies, grants, and foundations.
Innovation	The ability to proactively identify and analyze emerging trends and
	technologies, and employ creative thinking to implement new solutions or
	procedures
Intellectual Freedom*	The understanding and support of the library's role in providing free and
	equal access to ideas, information, resources, and services, from all points of
	view, without restriction, to every individual.

Laws*	The understanding of laws relating to copyright, privacy, freedom of
	expression, equal rights, and intellectual property; the ability to
	communicate this information to staff and patrons and to ensure the
	library's compliance.
Leadership	The ability to set and model high performance standards characterized by
	integrity, and to earn trust and respect of others by coaching, inspiring, and
	empowering teams of people to achieve strategic objectives.
Marketing	The ability to develop and communicate a desired message to promote the
	library and its mission.
Organizational Awareness*	The knowledge of and ability to support the library's mission, vision, culture,
	and structure; a comprehensive awareness of the library's policies and
	procedures.
Organizational Partnerships	The ability to formalize partnerships with community organizations,
	government agencies, and other entities to bolster the library's mission.
Patron Awareness*	The knowledge and awareness of the attributes and library needs of
	community demographics; the ability to apply that knowledge through
	materials, services, policies, and programming.
Personal Organization*	The ability to identify and prioritize work needs.
Personnel Management	The ability to attract, retain, and motivate staff and volunteers to work
	toward shared objectives; the ability to supervise and evaluate workers in
	the most effective manner to achieve the goals of the organization.
Policies and Procedures	The ability to develop and implement library policies and procedures.
Problem Solving*	The ability to assess situations and troubleshoot to identify effective
	solutions.
Project Management	The ability to determine scope and requirements of a project, coordinate
	and schedule activities, control resources, and identify and control risk for
	quality project completion.
Records Management	The ability to organize and maintain library records per an approved record
	retention schedule for easy access to all relevant data; the ability to
	generate many different types of reports to facilitate library planning and
	operations.
Safety and Security*	The awareness of library policies and procedures relevant to building
	security and personal safety of staff and patrons.
Staff Development	The ability to skillfully design and present competency-based training to
	meet the needs of library staff; the ability to serve as a resource for career
	growth and employee engagement.
Strategic Planning	The ability to anticipate and predict internal and external changes, trends,
	and influences to effectively allocate resources and implement appropriate
	library initiatives.
Teamwork*	The ability to work collaboratively with others to achieve organizational
	goals and objectives.