



## Asis&t 2016

Open Innovation in Smart Cities:  
Civic Participation and Co-creation of Public  
Services

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## How participatory is the city smartness?

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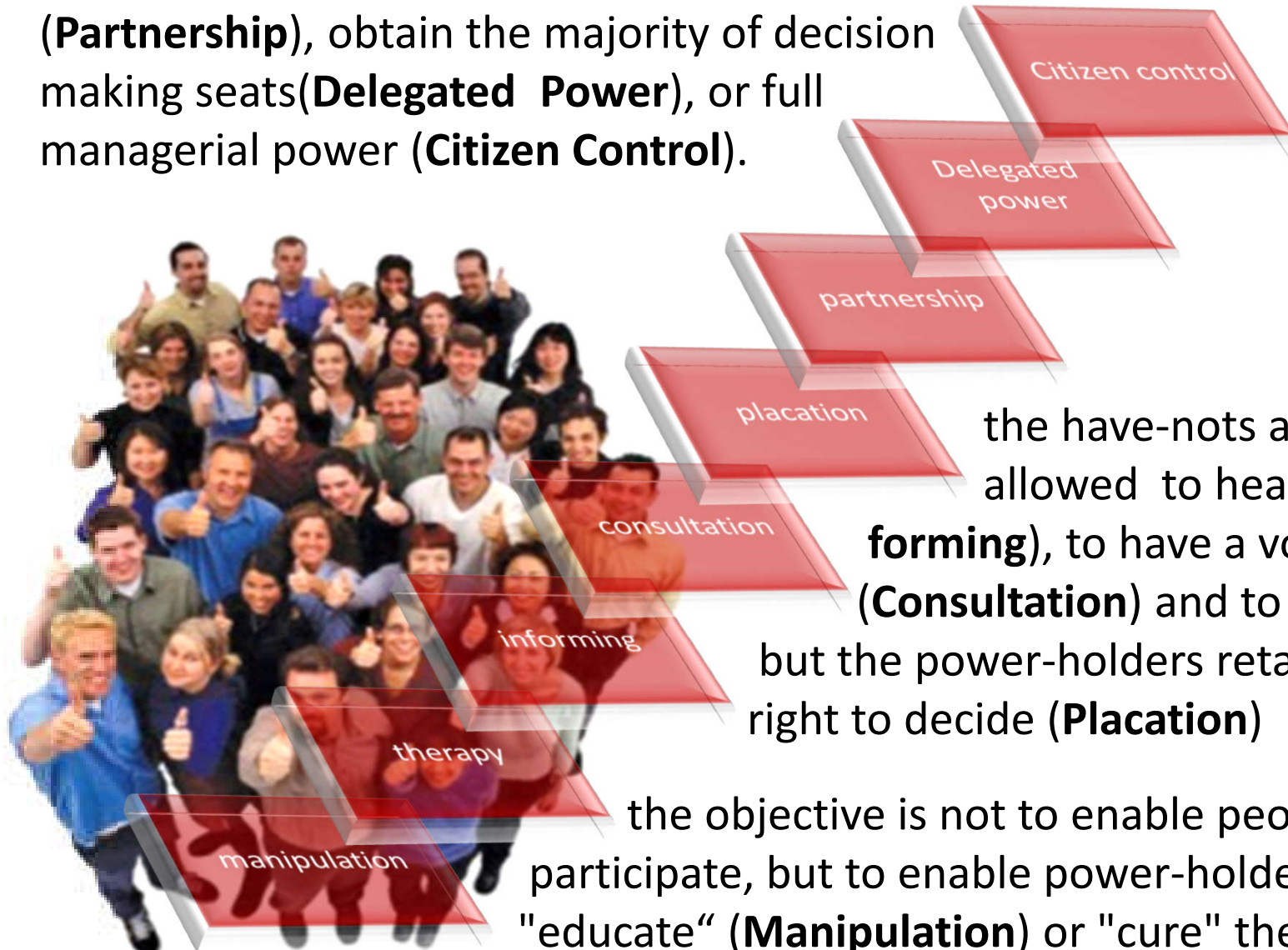
**CITIZENS' PARTICIPATION** +  $\left\{ \begin{array}{l} \text{Smart City} \\ \text{Smart Community} \\ \text{Smart Governance} \\ \text{Smart Government} \end{array} \right\} = 317$

$\left\{ \begin{array}{l} \text{CITIZENS' COPRODUCTION/} \\ \text{COCREATION} \end{array} \right\} + \text{Smart city} = 245$

**Number of papers published  
in international journals**


ARNSTEIN'S LADDER  
OF CITIZENS' PARTICIPATION

Citizens can engage in trade-offs with powerholders (**Partnership**), obtain the majority of decision making seats (**Delegated Power**), or full managerial power (**Citizen Control**).



the have-nots are allowed to hear (**In-forming**), to have a voice (**Consultation**) and to advise, but the power-holders retain the right to decide (**Placation**)

the objective is not to enable people to participate, but to enable power-holders to "educate" (**Manipulation**) or "cure" the participants (**Therapy**).

A woman with blonde hair, wearing a dark jacket and a patterned scarf, is looking upwards with a thoughtful expression. The background is a vibrant, futuristic cityscape at night, featuring glowing blue and red lights, and a large, semi-transparent text overlay that reads "SMART CITIES".

SMART  
CITIES

# Smart People

smart city initiatives are designed to have impacts on the quality of life of citizens, to foster more informed and educated citizens and to allow members of the city to participate in the governance and management of the city, thus becoming active users.

H. Chourabi, T. Nam, S. Walker, J. R. Gil-Garcia, S. Mellouli, K. Nahon, T. Pardo, and H.J. Scholl (2012). Understanding Smart Cities: An Integrative Framework. 2012.

# HEALTHY LIFESTYLES

**Persuading citizens to change their behaviors as a way to foster environmentally sustainable cities means asking them to 'participate' in making cities smarter**

**Citizens are pushed to embrace smart and sustainable behaviors by means of social regulation, sanction, inducement, exhortation and even cajolery**

*Smartmentality*



a smart city has to better  
know citizens' wants,  
needs and opinions,  
which could be done by  
consulting them

**Consultation**

*placation*



**Citizens can participate in government initiatives also by exerting a role in the execution of public programs and in the delivery of public services**

Since the '80s, this form of citizens' participation has been considered as a form of **co-production**

**partnership**



# Co-production

“the provision of services through regular, long-term relationships between professionalized service providers (in any sector) and service users or other members of the community, where **all parties make substantial resource contributions**”

Bovaird and Loeffler, 2012

What resources  
citizens contribute  
to the smart city?



**Information is the  
most important  
resource for  
smart cities**



**People is the  
most important  
source of information**

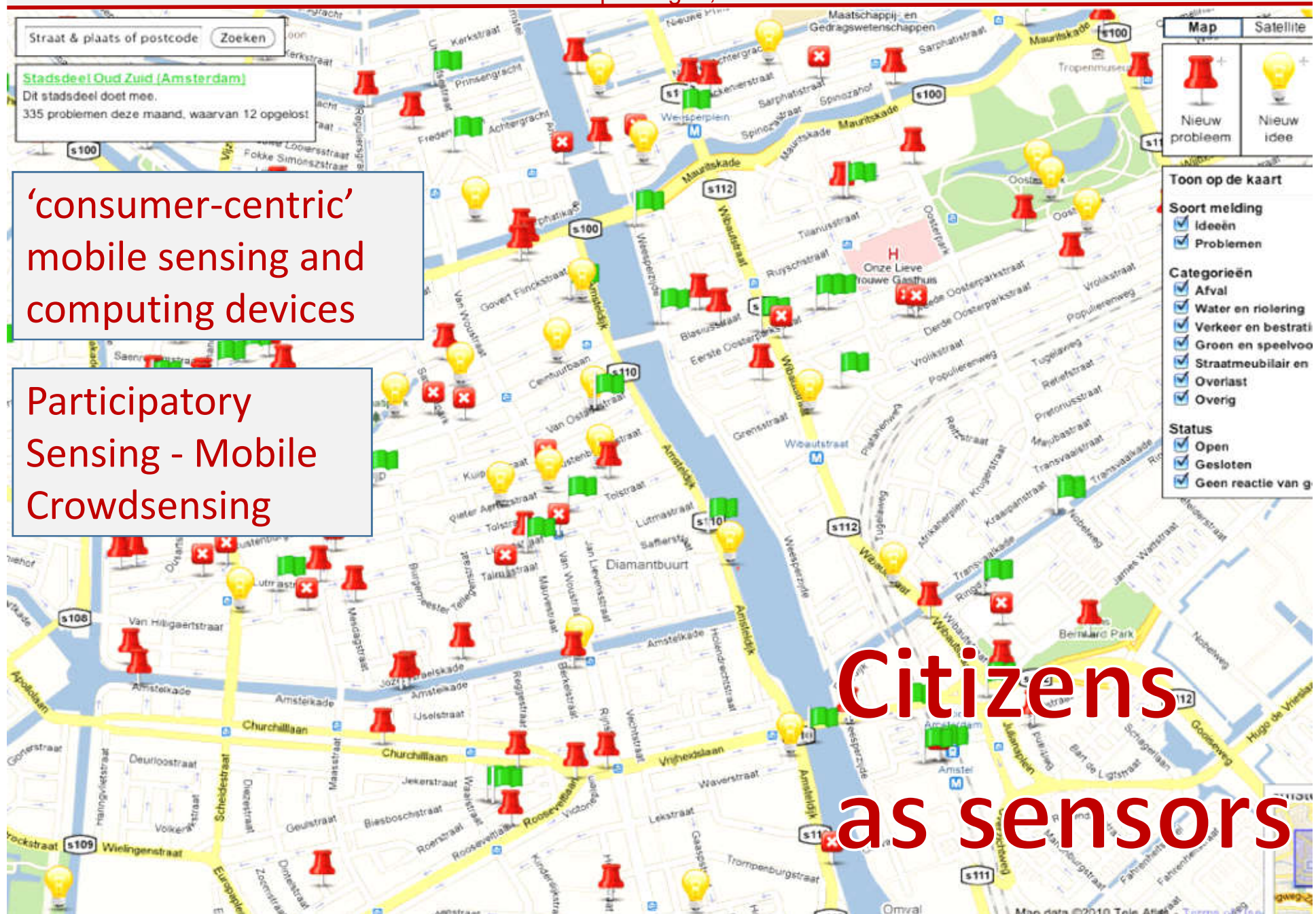
**The instrumentation of the city enables the capture and integration of live real-world data**

**Access to real-time information at the level of individual citizen's choices and actions**

**Smart cities as networks of sensors**

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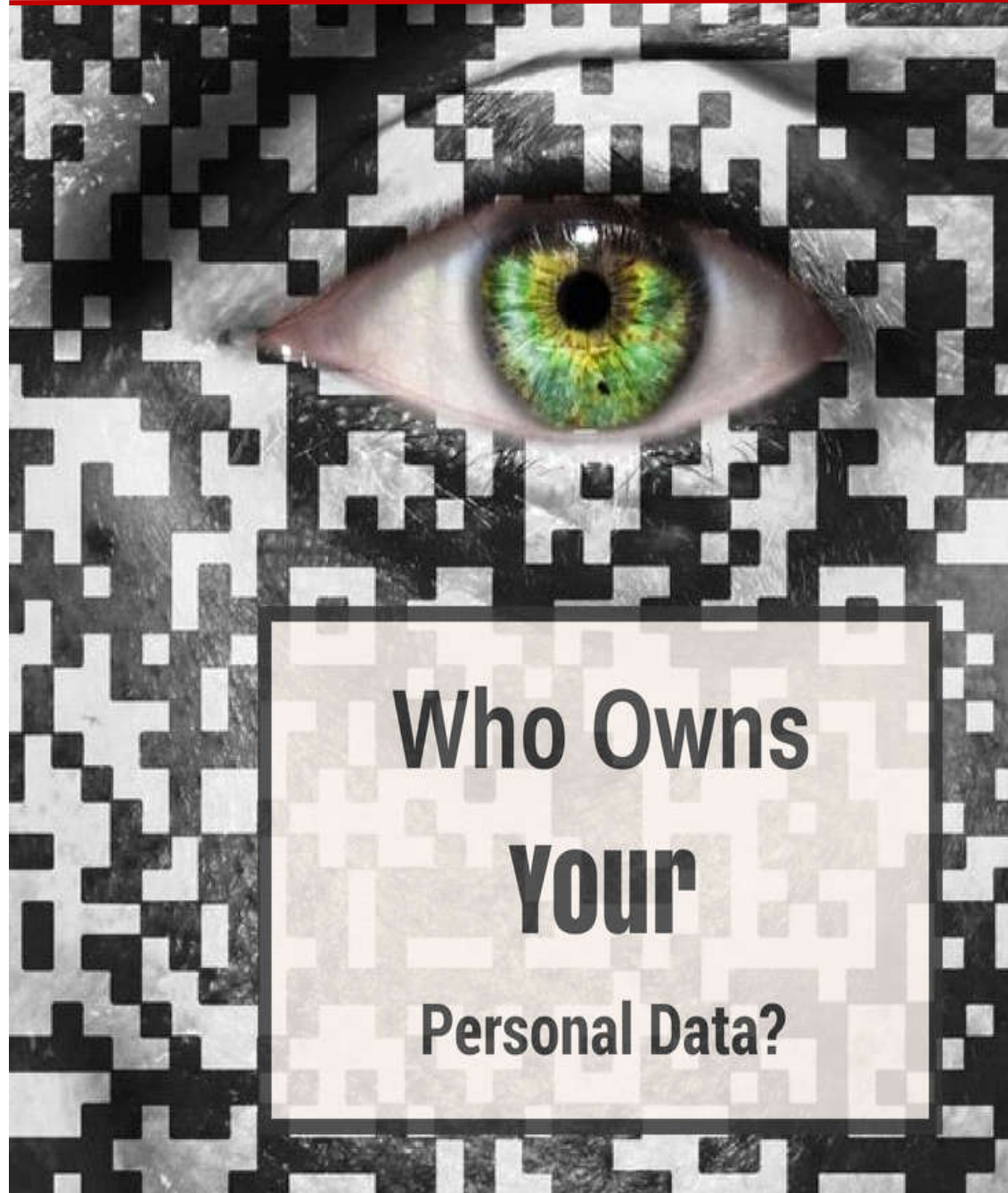


*“Personal data is the new oil of the Internet and the new currency of the digital world.”*

Meglana Kuneva, European Consumer Commissioner, March 2009

Smart citizens  
as information  
providers





give people back the  
control over their  
personal data



**Delegated  
power**



**Services  
created  
FOR the  
users**

**Services  
created  
BY the  
users**



Citizens control

The user-generated state