



# HOW WE STAND 2016

CHANDLER CHAMBER OF COMMERCE

Chandler's Guide for Legislative and Political Issues





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Shaping public policy is a complex and multifaceted process that involves the interplay of numerous individuals and interest groups. The Chandler Chamber of Commerce is the prominent voice of the Chandler business community that connects members and policy makers in driving critical legislation. The Chamber's Public Policy Committee advocates policy initiatives that are essential to economic growth and job creation. We are advocates for business-friendly legislation at federal, state, county, and local levels. The Chamber assists with attracting new businesses, employees and industries to the community while helping our members grow their businesses.

The Chamber also plays an integral part in fostering dialogue between the business community and our elected officials. We feel it is important to develop policy positions consistent with the Chamber's mission and provide a forum for advocacy on issues that impact the Chandler community.

A single voice is hard to hear, but the many voices represented by the Chamber ring loud in the halls of government.



## Terri Kimble

President/CEO  
Chandler Chamber

Thank you for taking interest in the Chandler Chamber's 2016 "How We Stand" Booklet. Many issues can impact a business's bottom line and the community's economic competitiveness. We recognize that legislative policies can help determine the success of our members. This booklet is a blueprint of legislative priorities developed to help build business prosperity.

When we engage and take action, it is a win-win situation. One of our main responsibilities is to research and inform our members of any legislative issues that would affect the outcome of the prosperity of not only our stakeholder businesses, but our entire business community.

We have created "How We Stand" to serve as a tool to encourage and support the development of the Chandler community. Thank you for your dedication to help further development and create opportunity for business as well as community.

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Presented by:



# Public Policy/Government Relations Division Program of Work

## Mission

To proactively engage and influence the outcome of public policy issues and the endorsement of pro-business candidates to sustain and further enhance the healthy business climate in the City of Chandler and Arizona.

## Government Relations

The work of the Good Government Committee includes:

- 1) Expanding upon the Candidate Endorsement program and candidate forums.
- 2) Collaborating with the East Valley Chamber of Commerce Alliance, the Arizona Chamber of Commerce, and the US Chamber of Commerce on legislative and congressional report cards.
- 3) Working with various governmental groups on issues that affect businesses in Chandler. This includes organizing various events with municipal and legislative leaders, including the East Valley Breakfast with the Governor and the East Valley Chambers of Commerce Alliance Legislative Breakfast.

## Public Policy

The work of the Public Policy Committee includes:

- 1) Hosting bi-weekly Public Policy Committee meetings to discuss current issues.
- 2) Seeking input from experts in order to give committee members knowledge about hot issues.
- 3) Developing the “How We Stand” document to share our pro-business objectives with elected leaders.
- 4) Collaborating with The East Valley Chambers of Commerce Alliance in analyzing legislative bills.
- 5) Developing advocacy plans when municipal or legislative issues require our involvement to achieve the desired outcome.
- 6) Promoting Chamber members for state and local boards and commissions.

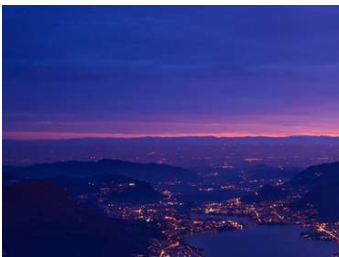
# Development of Chamber Positions

The Chandler Chamber of Commerce is an organization driven by more than 1,400 members, representing over 100,000 employees of businesses operating within the Chandler area. The Chamber's Board of Directors develops and executes an annual strategic plan by adopting public policies. Recognizing the impact to the business community, Public Policy and Government Relations efforts are high priorities for the Chamber.

The Chamber's mission is to build a strong economic environment conducive to business success in Chandler and the surrounding area. The Public Policy Committee stays involved with policy issues being discussed by Congress, the Arizona Legislature, and Chandler City Council, to ensure any decisions support the mission of the Chamber.

The role of the Committee is to determine what effect proposed legislation, city ordinances, or ballot propositions have on the business community. The Committee composes statements that are submitted to the Board of Directors' Executive Committee for review and approval. The statement is then presented to the Chamber's Board of Directors for ratification. The Chamber uses this process to develop its positions on public policy issues.

The Chandler Chamber of Commerce is an active participant in the East Valley Chambers of Commerce Alliance along with Apache Junction, Carefree/Cave Creek, Fountain Hills, Gilbert, Mesa, Queen Creek, Tempe, and Scottsdale Chambers. The mission of the Alliance is to coordinate and communicate between the East Valley Chambers. Together the Alliance represents more than 5,500 businesses, one of the largest groups in the state.



# Economic Vitality and Expansion

The Chamber supports the City of Chandler's efforts to attract, grow, and retain businesses that provide jobs at all levels of the economic spectrum and needed services in the local community through fair tax, fee, and fiscal policies in order to improve economic prosperity in the city.

## Local Positions

Encourage global business collaboration by connecting with other international communities to expand business vitality through initiatives similar to the Sister Cities programs.

Support reasonable economic development and planning efforts to create a diverse business climate that supports businesses of all sizes in Chandler making it "the place" to locate your business.

Support the role of the Chandler Economic Development Advisory Board to represent the diversity of businesses and other public and private entities in providing input on behalf of the community into the City's economic development activities.

Support the City's use of eminent domain and incentives when prudent and necessary to maintain or expand long-term economic development opportunities.

Encourage the City of Chandler to support the Chamber's efforts to educate small businesses on the simplified bidding process and on how to communicate more effectively in the expanding market through small business summits and conferences.

Support programs such as the partnership between Arizona State University, the City of Chandler,

and TechShop that expand entrepreneurialism in the community.

Maximize use of the Retention and Expansion program between the Chamber and the City. Develop a timely and consistent process for partners to access and collect data that allows the Chamber to analyze the success of the program.

Support the city's short and long-term plans to encourage urban beautification along transportation corridors and decrease blighted areas, especially through education of retail business owners on programs such as the Infill Incentive Program.





Support the redevelopment of under-producing commercial properties at intersections throughout the City through the Adaptive Reuse Program and use of the Mayor's 4-Corner Retail Committee Report and continue to monitor the results of these programs.

Support public and private investment in infrastructure necessary to help enable high-tech manufacturing investments and growth.

Support an amendment to the City's charter to increase term limits for the mayor and city council from eight to twelve years to provide continuity for the City's legislative process.

Support expansion of the "knowledge economy" in Chandler by encouraging incentives for public and private investments in the research and development of various disciplines - including but not limited to - high tech manufacturing, the biosciences, healthcare, information technology, and renewable energy.

Support economic development of the Chandler Municipal Airport.

Support the City's collaboration on regional trade efficiency by fostering strong relationships with the Greater Phoenix Economic Council (GPEC), the Arizona Commerce Authority (ACA),

East Valley Partnership, and the Maricopa Association of Governments (MAG).

Work with the City to provide transitional assistance for new businesses and employees residing in Chandler by sharing information on community resources and opportunities.

Educate the local business community, City officials, and the public on recognizing the importance of including and utilizing local Chamber businesses whenever possible.

Encourage alternative methods of urban planning. This can involve encouraging construction of additional horizontal parking structures, construction of multi-family housing, and housing above store front.

Give quarterly reports to City Council on business climate and trends.

Encourage the City of Chandler to continue to expedite the permitting process for businesses and continue to promote the Small Business Assistance team.

Eliminate barriers to investment in Arizona.

Support the development of a readily available and comprehensive assistance program regarding the procurement process for small business owners.

## Regional Positions

Support consistent strategic investments in Arizona State University, community colleges, and other public universities.

Support continued equitable, performance based funding of Arizona's state universities.

Encourage the use of tools, such as revenue and tax allocation districts, to reduce or eliminate barriers to investment in Arizona.

Encourage collaboration among all levels of government to promote a business friendly environment throughout the state.

Oppose Federal and State legislative interference in the ability of local governments to offer incentives for business development.

Support the Arizona Commerce Authority, Greater Phoenix Economic Council, and other organizations who work to expand Arizona's economy by recruiting businesses from other states and countries to help Arizona compete in the global economy.

Support legislative actions that allow universities to obtain an equity position in entrepreneurial business ventures that bring innovative products to market.







Support incentives for public and private investments in research and development in cutting-edge technologies of various disciplines such as joint education, seed-fund programs, and collaborative research in bio-informatics and bio-engineering.

Support the existing Government Property Lease Excise Tax (GPLET) program. The Chamber supports tourism as a necessary part of Arizona's economic vitality.

Support the development of a readily available and comprehensive assistance program for small business owners in the procurement process.

Support streamlining Arizona Corporation Commission business creation processes including online filing, publication requirement removal and same-day or next-day service.

Protect military installations as an economic catalyst by protecting surrounding land from residential encroachment as well as requiring and/or providing incentives for compatible development.

Oppose efforts to reduce funding that would negatively impact operations or expansions.





# Municipal Budget

Prioritize spending to maintain Chandler's current levels of service, to maintain our quality of life, and ensure that Chandler is a business-friendly city, now and in the future.

## Local Positions

Support efforts to minimize the impact of construction projects on local businesses.

Support City revenue policies and programs that bolster businesses of all sizes and types.

Work with the City of Chandler's Economic Development department to utilize the Chamber as the business liaison during construction projects so businesses can be assisted in a more effective manner.

Encourage the City Government to provide a complete picture of expenditure activities so that the budgeting process is transparent.

Support continued efforts to maintain the highest financial standards to protect the City's bond rating.

Support a balanced budget that does not compromise quality of life or adversely affect the business community now or in the future.

Support funding to properly accommodate the City of Chandler Economic Development efforts.

Support a budget that maintains critical infrastructure at a level that continues to encourage quality job growth and retention.

Support a budget that protects public safety funding to ensure a safe community, recognizing its link to economic development.



# Build-Out and Community Quality

The Chamber supports the City of Chandler's General Plan Amendment to ensure our high quality of life is sustained as our community reaches build-out.



## Local Positions

Support economic development that balances the needs of businesses and communities.

Support appropriate use of the Chandler Municipal Airport and protect it from encroachment of incompatible land use.

Support new and proactive ways to address downtown parking in Chandler as the city continues to grow.

Support expansion of the downtown district with emphasis on improved infrastructure and amenities including signage, lighting, bike sharing, and crosswalks.

Support maintenance and development of state of the art infrastructure.

Conserve the use of non-renewable resources to ensure long-term sustainability.

Support the City's parks and recreation services as an economic development tool to enhance quality of life.

Support the City of Chandler's general plan update.

Support the preservation of job producing land uses.

Support a continued focus on neighborhood quality in all areas of Chandler.

Support the City's Adaptive Reuse efforts in revitalizing older buildings.

Encourage providing additional recreation amenities in Chandler.

Encourage high-quality architectural design of new projects in business and residential areas.

Support action that recognizes the importance of art and beautification efforts to enhance the community.

# Multi-modal Transportation

The Chamber encourages the City of Chandler to collaboratively develop multi-modal transportation projects that increase economic growth, reduce traffic, and enhance quality of life while connecting metropolitan and rural areas for business, tourism, and leisure travel.

## Local Positions

Support an update of the transportation master plan that would recommend standards of accountability for all modes of transportation in the City. With Chandler nearing residential build-out and corresponding increased density in many remaining areas, a viable high capacity transit system becomes more critical.

Support multi-modal transportation collaboration between Chandler and its surrounding communities.

Support land uses that include limitations on residential encroachment of Chandler Municipal Airport and Stellar Airpark, to ensure their long-term economic viability.

Continue collaboration and support efforts for providing light-rail on Arizona Avenue.

Support efforts for increased funding to develop and improve infrastructure at Chandler Municipal Airport. The Chamber recognizes that the airport is an economic catalyst and therefore we oppose efforts to reduce funding that would negatively impact operations or expansions.

Support action that maintains and enhances walkability and the cyclist friendly nature of both downtown and Chandler as a whole.





## Regional Positions

Support development of a regional and statewide transportation plan that includes associated funding mechanisms and appropriate accountability controls.

Support continued construction of the regional freeway system with priority given to the Williams Gateway (SR 24) and the South Mountain Freeway (Loop 202).

Support collaborative efforts between Chandler Municipal Airport, Phoenix-Mesa Gateway Airport, and Phoenix Sky Harbor International Airport.

Support planning and development for international trade routes through Arizona such as the development of Interstate 11.

Support efforts to stop the sweeping of Highway User Revenue Fund (HURF) and other dedicated transportation funds and explore ways to fund a transportation system that is conducive to economic growth, tourism, and trade.

Support development of a regional and statewide multi-modal transportation plan with accountability standards.

Support the restoration of appropriate funding for transportation plans.

Support innovative funding solutions such as public-private partnerships for the advancement of public transportation infrastructure.

Support the continued enhancement of the visual aesthetics along transportation corridors.

Enhance bus service to major employment corridors as well as the general community.

Support the development of incentives for alternative fueling and vehicle charging infrastructure to accommodate new transportation fuels and electric vehicles.

Support regional collaborative efforts for development and enhancement of passenger and freight rail transportation.

Support pedestrian and bicycle oriented transportation improvements in and around urban environments.

Supports legislation that ensures insurance and liability obligations are fully addressed with transportation network companies (“ridesharing”), in a manner that treats all for-hire transportation services equally, promotes fair, free market competition and protects public safety with the least amount of government regulation.

## Federal Positions

Support increased appropriations of state and federal transportation dollars based on growth and development needs to fund mandates from the Federal Surface Transportation Act.

Oppose efforts that would divert these funds currently designated for East Valley transportation projects.

# Education/Workforce Development

The Chamber acknowledges the need for a nationally recognized education system that produces college and career ready graduates who can compete globally and fulfill workforce needs in order to attract and retain high-paying industries to the state.

## Local Positions

Encourage an excellent Pre K-12 and higher education system that enhances workforce development.

Encourage collaborative and innovative programs that attract, develop, and retain an educated workforce in order to maintain a talented and diverse entrepreneurial environment.

Support increased Pre K-12 per pupil funding with academic growth accountability.

Support increased funding for special needs schools and programs.

Support funding for a balanced education plan that enhances STEM/STEAM at all grade levels in order to compete aggressively in the global economy.

Support greater emphasis on financial literacy, entrepreneurship, research methodology, and business education in order to prepare students for informed citizenship.

Encourage innovative methods to increase access to technology, equipment, and curriculum in order to advance education delivery at all grade levels.

Support school choice that offers options for open enrollment in district, charter, online, and private schools to best meet the needs of individual students.

Support a modernization of Pre K-12 student tracking systems that ensures accurate attendance counts on a daily basis.

Support legislative action that holds all Pre K-12 schools to the same accountability standards.

Support reform of the education finance system for Pre K-12 schools and support school finance reform with a focus on maintenance, operations, desegregation, and capital.

Support a commitment to increase Career and Technical Education (CTE) and Joint Technical Education District (JTED) programs in the Pre K-12 education system.

Encourage employers to implement internships for mentoring and Career and Technical Education (CTE) development.

Support training and recruiting efforts in the medical community to meet the demands for a high quality standard of care.

Support competitive, merit-based compensation for teachers.

Support "Read On" efforts to ensure early childhood literacy needs are met.





## Regional Positions

Support continued assessment of student achievement based on higher standards in order to increase the number of students who are college and career ready.

Support efforts such as the Chandler Education Coalition, the Kyrene/Tempe Business Advisory Council, and the Arizona Business and Education Coalition (ABEC), in order to increase the overall business community involvement in the education process.

Support a regular and periodic legislative review and modernization of budget and finance formulas for education.

Support increased funding to community colleges and public universities to increase the number of students who complete post-secondary degrees with certificates in order to fulfill critical city, state, and national educational and training goals.

Support evidence based measures for funding all Arizona universities and community colleges that provides the innovation necessary to support higher student achievement levels.

Collaborate with the Arizona Board of Regents to build upon the existing strengths of the university system and ensure world-class research capabilities, access for qualified students, and workforce preparation.

Support funding that provides equitable opportunity and access for all children, is a transparent use of taxpayer dollars, and fosters excellence for all.

Support efforts to achieve stable and predictable funding that rewards performance, increases flexibility and minimizes the costs of university operations.

Encourage training and education for displaced workers and veterans to help them succeed in the 21st century workforce.

Support community college districts' ability to invest in appropriate non-tax revenue opportunities arising from entrepreneurial research by faculty, staff, and students.

Support a business's ability to manage its workplace and workforce without excessive local government intrusion.

Support requiring student passage of a standardized test for high school graduation.



# Employer/Employee Relations

The Chamber supports the development of a labor environment that is both globally competitive and meets the unique needs of Arizona employers.

## Regional Positions

Support legislative action that maintains the integrity of the unemployment insurance system so that it meets the needs of the State and does not require borrowing of federal dollars or the augmentation of costs to business in order to balance the unemployment insurance fund.

Oppose changes to workers' compensation benefits that increase costs to employers while simultaneously supporting medical care and administrative programs that decrease workers compensation costs.

Support the development and funding of job training programs that provide basic skills. This includes English language training as well as career and technical skills training that are needed in the technology, biosciences, mechanical, environmental, arts, and healthcare fields.

Support guaranteeing the right to vote by secret ballot in labor union organization decisions.

Support maintaining Arizona's status as a "right-to-work" and "employment-at-will" state.

Support legislation that limits the number of appeals a claimant or business may make on a contested unemployment claim.

Support an anti-discrimination statute that respects the human and religious rights of individuals and business owners alike while maintaining the inclusionary image of Arizona.





In order to ensure the safe, reliable, and affordable provision of services to Arizona industrial, commercial, and residential consumers, the Chamber supports policies and legislation that support the continued development and maintenance of statewide energy, water, and telecommunications infrastructure.

## Local Positions

Support utility initiatives and innovations that keep utility rates fair and affordable without compromising service, safety, or reliability.

Support the City's overall water management and drought management plans to ensure stable, affordable, and reliable water supplies of all Chandler residents and businesses.

## Regional Positions

Support the continued viability of the Four Corners Power Plant and the Central Arizona Project with protection for the Navajo Generating Station.

Protect Arizona businesses and support future industry growth by keeping Arizona one of the lowest-cost energy states.

Support the development of environmentally sensitive alternative fuels and renewable energy that is economically feasible and fair across all consumer classes.

Support legislative incentives that encourage renewable energy development and minimizes cost shifting among consumer classes while supporting equitable cost recovery for businesses that elect to invest in these important technologies.

Support incentivizing local fuel resources to keep production, sales, and consumption in-state as much as possible.

Support reasonable energy efficiency initiatives that do not place a disproportionate burden on businesses or exceed federal standards.

Support financially sound policies, initiatives, investments, and electric grid that enhance Arizona's energy infrastructure system.

Support the protection of current and future infrastructure, including but not limited to, generation, transmission, and distribution assets.

Support a regulated state utility environment that ensures stable, affordable, and reliable energy for all Arizona businesses.

Support the protection of identified power corridors.

## Federal Positions

Support state primacy under the EPA Clean Power Plan and Clean Air Act.

Support Arizona in developing, through extensive stakeholder collaboration, its State Implementation Plan in response to federal carbon emission reduction requirements.

# Environment

The Chamber supports balanced environmental policies that protect our natural resources, yet are sensitive to Arizona's unique needs and do not place an undue burden on businesses.

## Local Positions

Support the 1980 Groundwater Act as well as development of long-term sustainable water supplies in the East Valley.

Encourage direct groundwater recharge projects.

Support legislation that encourages businesses to utilize and improve environmentally friendly transportation methods such as mass transit systems and alternative fuel vehicles.

## Regional Positions

Support legislation that encourages clean, sustainable energy production with minimal impact on migration corridors and wildlife habitats.

Support efforts to ensure Arizona forests and federal lands are properly managed for the health and safety of our citizens.

Support a balanced approach to development, recreational use and preservation of State Trust Land.

Encourage the State of Arizona to respond to the EPA's "carbon rule" of the Clean Air Act, ensuring low cost electric power for Arizona businesses.

Support the expansion of the economic incentives for LEED (Leadership in Energy & Environmental Design) certified buildings and sustainable development.

Support efforts such as the Arizona Water Banking Authority that will help Arizona fully utilize its entire Colorado River entitlement.

Minimize lengthy and burdensome permitting and licensing time frame to reduce the effect of regulatory burdens that unnecessarily harm business.

Work with Arizona's federal delegation to address environmental overreach by the federal government.

Support the Department of Water Resources' efforts to promote statewide water conservation and ensure coordination between active management areas.





## Federal Positions

Support a practical and balanced approach to the Endangered Species Act requirements without negatively impacting the region's water supply or our ability to develop economically.

Support efforts to reduce greenhouse gas emissions through a comprehensive legislative solution that recognizes that the problem is international in scope and includes the research and development of new technologies, but does not significantly increase costs to businesses.

Encourage a fair solution to the ongoing Underground Storage Tank (UST) remediation effort that will ensure proper clean-up of "orphan" tanks for environmental, public health, and economic development purposes while transferring all financial responsibility to UST owners.

Oppose air quality legislation and regulations that exceed federal requirements, as well as oppose federal regional haze regulations that are based on visibility standards not perceptible to the human eye, do not result in significant health benefits, and increase costs on businesses and consumers.

Support the State's ongoing efforts for clean air, including the creation and implementation of the maintenance plan for 10 micrometer, particulate matter.

Monitor the EPA's rule on "Waters of the U.S." as it may impact the construction industry.



# Tax and Fiscal Policy

The Chamber encourages maintaining or enhancing current business tax credits and exemptions, while opposing new taxes on business services that may adversely affect economic and business growth. Arizona must compete nationally and globally to attract and retain strong, healthy businesses. Support responsible stewardship of tax dollars to ensure they are used only for their intended purpose.

## Local Positions

Encourage tax incentives for start-up and existing businesses where appropriate to continue to develop a competitive business climate.

## Regional Positions

Support continued reduction of the business property tax assessment ratio and urge the legislature to address property tax inequities to remain nationally competitive.

Support responsible, well-balanced tax reform which promotes the long-term fiscal strength of the state and makes Arizona a globally attractive state for business.

Support renewal of Arizona's research and development tax credit program to encourage industry innovation and ensure a globally competitive position.

Oppose changes in the state-shared revenue formula that would reduce the percentage of state-shared revenues payable to cities and towns.

Oppose Taxpayers' Bill of Rights (TABOR) or similar measures that limit flexibility in funding decisions to provide services to our population.

Encourage the creation of special economic development zones to incentivize or encourage the attraction of

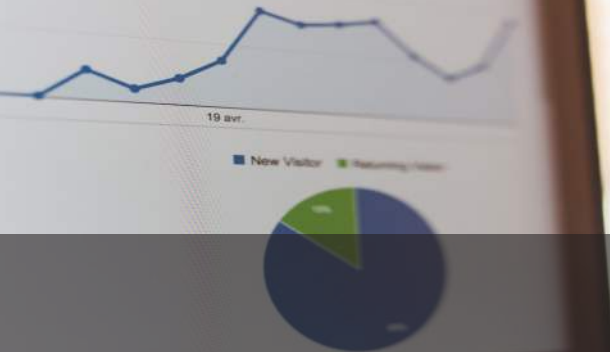
new and existing businesses to the area.

Support an increase to the Business Personal Property Tax exemption threshold, to serve as an economic stimulus mechanism for businesses.

Eliminate the use of accounting gimmicks, such as sweeping money from the Highway User Revenue Fund, to "balance" the state budget. Also encourage the Legislature to put a plan in place to restore money diverted by these techniques.

Encourage the Legislature to expedite consideration of the annual conformity legislation to allow businesses to prepare tax returns knowing Arizona has conformed to federal law.





## Federal Positions

Support the continued development of a comprehensive and reasonable policy for Transaction Privilege Tax (TPT) on internet sales that does not cause undue burden on small business.

Encourage Congress to maintain regular order and do nothing to jeopardize the credit of the United States.

Support federal income tax reform that broadens the base and lowers rates.

Support preserving the long-term solvency of Social Security, Medicare, and Medicaid by slowing the growth of benefits.



# Efficient and Effective Government

We expect that state legislation, policy making and appropriations be done by elected legislators.

## Local Positions

Support regular reviews of city elected officials' compensation to reflect the complexity of their responsibilities and the time commitment necessary.

## Regional Positions

Oppose attempts by the legislature to solve legislative issues through the referendum process unless such solutions require a vote of the electorate.

Support efforts to increase requirements for ballot initiatives.

Support efforts to reform ballot referendums and the initiative process, by requiring legislative council to review and title initiatives prior to signature collection.

Support freedom of speech for Arizona businesses through a transparent and accountable campaign finance system, within the Secretary of State's office.

Support a regular and periodic legislative review and modernization of budgetary formulas, including those for AHCCCS (Arizona Health Care Cost Containment System) and education.

Support an amendment to legislative terms of office. Increase the terms for state senators from two to four

years with staggered elections and increase term limits for both chambers from eight to twelve years to provide continuity in the state legislative process.

Support statutory limits to the length of the legislative session and the creation of a well-defined and disciplined interim process that provides consistent and transparent policy making.

Support a referendum suspending automatic spending increases for voter-protected funds in a fiscal year when revenues do not meet projections.

Support efforts to invest in human and technological resources that provide an effective and efficient government.

Support streamlining the state government processes including paper reductions, process improvements, placing statutorily required public notices online and right-sizing state government.

Support the Voter Protection Act but encourage the Legislature to address pressing issues in order to limit the need for citizens' initiatives.

Support the Legislature to adopt a balanced budget that is free of gimmicks but makes appropriate investments in critical state programs.



Support comprehensive reform of the Public Safety Personnel Retirement System that will ensure public safety employees receive appropriate retirement benefits while not placing too great of a burden on taxpayers.

Support policies that ensure state and local agencies develop and enforce regulations in a fair, expeditious and consistent manner, including oversight of right-of-ways.

Support a review process for government administrative decisions that adversely affect businesses.

Support the privatization of state services if they can be comparably and appropriately delivered at equal or less cost.

Oppose actions by the State that place additional burdens on businesses by preempting federal law.

Support development of offsite enrollment in the “Request to Speak” system to expand participation in the process and allow greater access to the disabled community.



# Affordable Insurance and Healthcare

The Chamber recognizes the broad business and economic impacts of rising healthcare costs and the challenges businesses face in providing affordable healthcare benefits to employees. The Chamber also recognizes the positive economic impact the healthcare sector brings to the community in high wage and advanced technology employment and capital projects, in addition to high quality care.

## Local Positions

Support training and recruiting efforts in the medical community to meet the demands of a high quality standard of care.



## Regional Positions

Support the continuation of Medicaid Restoration and Expansion, a proposal supported by the healthcare industry, business community, and Chambers in 2013.

Support increases in the AHCCCS payment rates that cover actual care costs and thereby minimize hidden/shifted healthcare costs to private payers.

Support innovative legislation aimed at reducing the actual cost of healthcare.

Study the effect of the legalization of recreational marijuana and its effect on the workplace.

## Federal Positions

Support efforts to reform provisions of the Patient Protection and Affordable Care Act that have resulted in increased regulation, healthcare expenses, and taxes.

Support appropriate medical liability reform measures that limit frivolous litigation and reduce the costs of healthcare and health insurance.

Support the Federal government's (Medicaid, Medicare, Military, etc.) ability to negotiate lower pharmaceutical costs.

Study the business and financial impacts of the Federal Health Insurance Marketplace on businesses and employees.

Study the effects of Accountable Care Organizations (ACOs) and their efforts to provide improved quality of care while reducing the cost of healthcare.

Support the positive effects of workplace wellness and to giving tax-favored status to programs aimed at keeping employees healthy.

Encourage federal advocacy efforts to reform the existing Emergency Medical Treatment & Labor Act (EMTALA) in order to minimize the financial impact to the business community.





Support repeal of the 40% excise (“Cadillac”) tax. Scheduled for implementation in 2018, this tax on high-value plans will force employers to restructure their benefits and will result in higher premiums, reduced coverage, and less flexibility.

Support offering standalone Health Reimbursement Accounts (HRAs) for businesses with fewer than 50 full-time employees to provide increased flexibility and greater access to coverage without being penalized under the Affordable Care Act (ACA).

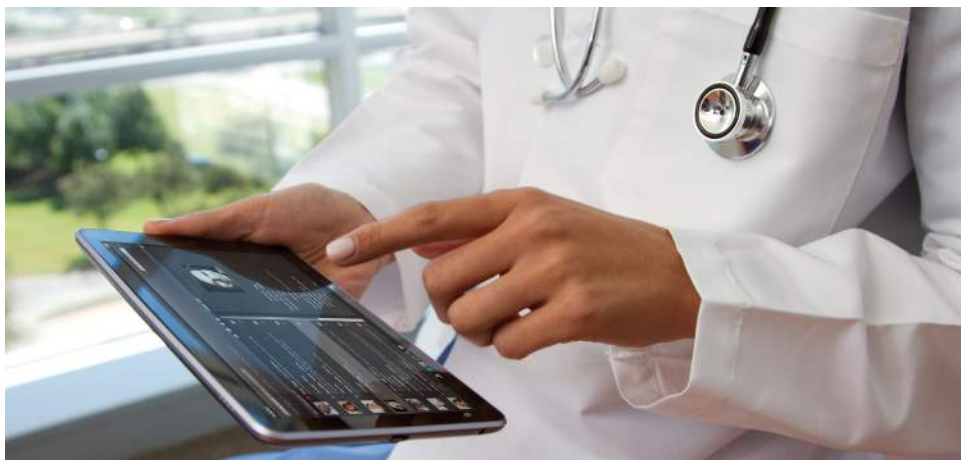
Opposes health insurance coverage mandates that place an undue burden on businesses and individuals.

Support repeal of the expansion of the small group market. Under this mandate, employers with 50-100

employees will be forced into small markets where they will face less flexibility and higher costs.

Support preservation of workplace wellness programs by requesting clarification of new Equal Employment Opportunity Commission (EEOC) regulations that restrict these wellness programs in a misguided effort to comply with HIPAA and the ACA.

Encourage lawmakers to reinstate the 40-hour work week by repealing a rule currently defining full-time work as 30 hours per week, causing employers to restructure their workforce and reduce employee hours.



# Immigration

The Chamber supports comprehensive federal immigration reform that is responsible, stimulates the economy, and creates jobs. Reform would not only improve enforcement to protect the border, but also facilitate the flow of trade and travel.

## Regional and Federal Positions

Support the strengthening of border security, including improvements to the physical border as well as improved tracking systems for visas.

Work to reform our legal immigration system, including both green card reform and implementation of sensible temporary worker programs for high-skilled and lesser-skilled workers.

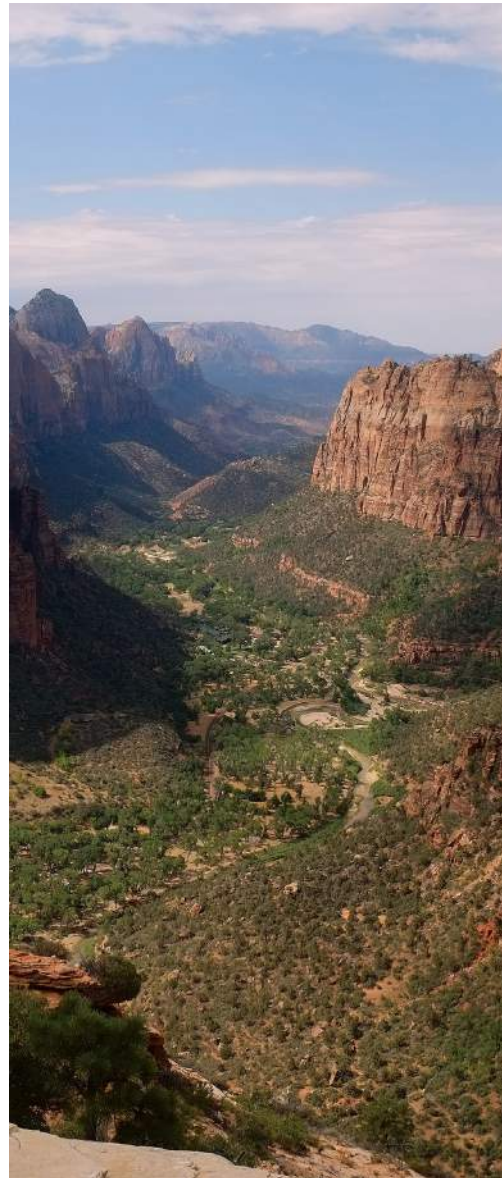
Streamline the visa process for foreign investors and workers by allowing for creative solutions, including visas for property ownership and investment.

Support comprehensive federal immigration reform that includes a market-driven Federal foreign worker system.

Support an effective federal employment verification system that minimizes financial and operational impact on employers.

Improve employers' access to advanced degree holders by allowing foreign graduates of American universities to work in the United States legally.

Require Federal Government to reimburse states for the costs accrued from incarcerating, educating, and providing healthcare to illegal immigrants, knowing these costs are the result of failed federal policy.



The Chamber supports reforming the tort and legal system so that it's not as costly to businesses and reduces the amount of frivolous lawsuits.



## Regional Positions

Support legislation to end abusive practices of lawsuit lending companies and work to transition Arizona to a modified comparative fault state from a pure comparative fault state.

Continue to improve Arizona's tort and legal system so the competitive business environment is viewed favorably in the marketplace while enhancing and improving an auspicious economic environment.

## Federal Positions

Oppose the "over criminalization" of corporate conduct by federal agencies, so that corporations are not punished for the acts of a single employee.

Advocate for protection from punitive damages in product liability cases where the business acted in good faith and followed all applicable laws and regulations.

Significant tort reform measures including limits on damages to reduce the costs of health care and health insurance. Health care related tort reform will encourage attraction and retention of a qualified health care workforce.

# Defense and Cybersecurity

The Chamber supports the Defense and Aerospace industry as an economic engine for Arizona. The Chamber advocates for legislation that provides information and security designed to shield businesses from cyber-threats while protecting their rights to privacy.

## Regional Positions

Promote the defense and aerospace industry as an economic engine for Arizona.

Work to protect Arizona's defense industry from the potentially devastating impact of automatic sequestration budget reductions.

## Federal Positions

Enact cybersecurity information-sharing legislation that includes robust safeguards for business that voluntarily exchange threat data with their peers and government partners.

Encourage policymakers to adopt positive incentives, such as full liability protections, as part of cyber legislation to enable companies to take decisive actions during national incidents.

Increase awareness and education of U.S. businesses through a public-private partnership with federal, state, and local entities to promote cybersecurity as part of businesses overall risk management process.

Engage the U.S. defense and intelligence communities on the private sector's role in the nation's evolving cyber defense strategy, including topics such as active defense and deterrence.

Support a fiscally responsible defense budget that protects national security.





## Local Control

The Chamber opposes regulations by higher government authorities that unnecessarily burden local businesses and restrain them from growing and prospering in the local economy.

### Local Positions

Oppose licensing restrictions and administrative fees that unnecessarily limit business activities in the community.

Support keeping more tax and licensing revenue collected from the local community to stay in the local community and be spent there.

Support policies that encourage innovation and competition in order to drive progress in the local business community.

Support policies that ensure an equal opportunity to succeed in the local business community but does not guarantee equal outcomes in the marketplace.

### Regional Positions

Support more local control of minimum wage regulations. Local wages should be set according to local market conditions and not arbitrarily imposed by higher government agencies.

Support a regulatory environment that is driven by local interests and based on a cost/benefit approach in order to be more balanced and effective.

Oppose unnecessary environmental restrictions that do not show a clear benefit to the community.

### Federal Positions

Oppose government regulation that unnecessarily restrains trade within the local community and across state and national borders.



# Growth and Land Use

The Chamber believes in sustainable economic development that encourages business attraction, retention, and expansion with a balanced emphasis on local control of planning, orderly growth, and open space preservation.

## Regional Positions

Support collaboration among the federal and state government, tribes, counties and municipalities on land use decisions and property disposition timetables.

Support improved regional planning of State Trust lands with a more thorough evaluation of the impacts of such planning decisions on businesses. Matters such as siting of waste facilities, transfer stations, and wastewater treatment plants,

utility infrastructure, and transportation within the lands must be carefully considered.

Support legislation that encourages adaptive re-use efforts and incentives that allow businesses to repurpose vacant office/business space to minimize the negative impact of empty and under utilized structures.

Support legislative action that ensures parks are available, functional, and safe for public use.



## Elected Officials- City of Chandler

As of November 2015

**City of Chandler Mayor and Council**  
175 South Arizona Avenue, Chandler, AZ 85228  
Tel. (480) 782-2200 • Fax (480) 782-2233  
[www.chandleraz.gov](http://www.chandleraz.gov)



**Mayor Jay Tibshraeny**

[jay.tibshraeny@chandleraz.gov](mailto:jay.tibshraeny@chandleraz.gov)

Last full year of term 2018

### Council Members



**Vice Mayor Kevin Hartke**

[kevin.hartke@chandleraz.gov](mailto:kevin.hartke@chandleraz.gov)

Last full year of term 2018



**Councilmember Jack Sellers**

[jack.sellers@chandleraz.gov](mailto:jack.sellers@chandleraz.gov)

Last full year of term 2016



**Councilmember Rick Heumann**

[rick.heumann@chandleraz.gov](mailto:rick.heumann@chandleraz.gov)

Last full year of term 2016



**Councilmember Nora Ellen**

[nora.ellen@chandleraz.gov](mailto:nora.ellen@chandleraz.gov)

Last full year of term 2016



**Councilmember Rene Lopez**

[rene.lopez@chandleraz.gov](mailto:rene.lopez@chandleraz.gov)

Last full year of term 2018



**Councilmember Terry Roe**

[terry.roe@chandleraz.gov](mailto:terry.roe@chandleraz.gov)

Last full year of term 2018

## Elected Officials- State of Arizona

As of November 2015



### Arizona Governor Doug Ducey (R)

Executive Tower at the State Capitol  
1700 West Washington Street  
Phoenix, AZ 85007-2890  
Tel. (602) 542-4331  
Email: [azgov@az.gov](mailto:azgov@az.gov)  
[www.governor.state.az.us](http://www.governor.state.az.us)  
Last full year of term 2018



### Secretary of State Michelle Reagan

1700 West Washington Street, 7th Floor  
Phoenix, AZ 85007-2888  
Tel. (602) 542-0681  
Email: [sosadmin@azsos.gov](mailto:sosadmin@azsos.gov)  
[www.azsos.gov](http://www.azsos.gov)  
Last full year of term 2018



### Attorney General Mark Brnovich

1275 West Washington Street  
Phoenix, AZ 85007-2926  
Tel. (602) 542-5025  
Email: [consumerinfo@azag.gov](mailto:consumerinfo@azag.gov)  
[www.azag.gov](http://www.azag.gov)  
Last full year of term 2018



### State Treasurer Jeff DeWit

1700 W. Washington Street,  
Phoenix, AZ 85007  
Tel. (602) 542-7800  
Email: [info@aztreasury.gov](mailto:info@aztreasury.gov)  
[www.aztreasury.gov](http://www.aztreasury.gov)  
Last full year of term 2018



### Maricopa County Supervisor District #1 Denny Barney

301 West Jefferson Street, 10th Floor  
Phoenix, AZ 85003  
Tel. (602) 506-1776  
Email: [barneyd@mail.maricopa.gov](mailto:barneyd@mail.maricopa.gov)  
[www.maricopa.gov/dist1](http://www.maricopa.gov/dist1)  
Last full year of term 2016



### Arizona Department of Education Superintendent Diane Douglas

1535 W Jefferson Street  
Phoenix, AZ 85007  
Tel. (602) 542-5460  
Email: [adeinbox@azed.gov](mailto:adeinbox@azed.gov)  
[www.azed.gov](http://www.azed.gov)  
Last full year of term 2018



# Arizona State Legislature

As of November 2015

1700 West Washington, Phoenix, AZ 85007-2890

## Legislative District 17



**Senator Steve Yarbrough (R)**

Tel. (602) 926-5863  
syarbrough@azleg.gov  
Last full year of term 2016

## Legislative District 18



**Senator Jeff Dial (R)**

Tel. (602) 926-5550  
jdial@azleg.gov  
Last full year of term 2016



**Representative Jeff Weninger (R)**

Tel. (602) 926-3092  
jweninger@azleg.gov  
Last full year of term 2016



**Representative Jill Norgaard (R)**

Tel. (602) 926-3140  
jnorgaard@azleg.gov  
Last full year of term 2016



**Representative J.D. Mesnard (R)**

Tel. (602) 926-4481  
jmesnard@azleg.gov  
Last full year of term 2016



**Representative Bob Robson (R)**

Tel. (602) 926-5549  
brobson@azleg.gov  
Last full year of term 2016

# Arizona Corporation Commission Commissioners Wing

As of November 2015

1200 West Washington, Phoenix, AZ 85007-2996

(602) 542-2237

[www.cc.state.az.us](http://www.cc.state.az.us)



**Commissioner Bob Burns (R)**

[RBurns-web@azcc.gov](mailto:RBurns-web@azcc.gov)



**Commissioner Tom Forese (R)**

[forese-web@azcc.gov](mailto:forese-web@azcc.gov)



**Commissioner Doug Little (R)**

[little-web@azcc.gov](mailto:little-web@azcc.gov)



**Commissioner Susan Bitter Smith (R)**

[BitterSmith-web@azcc.gov](mailto:BitterSmith-web@azcc.gov)



**Commissioner Bob Stump (R)**

[stump-web@azcc.gov](mailto:stump-web@azcc.gov)

# Elected Officials - United States

As of November 2015

[www.senate.gov](http://www.senate.gov)



## United States President (D) President Barack Obama

The White House  
1600 Pennsylvania Avenue, NW  
Washington, DC 20500  
Tel. (202) 456- 1111  
[www.whitehouse.gov](http://www.whitehouse.gov)  
Last full year of term 2016



## US Senator John McCain (R)

241 Russell Senate Office Bldg.  
Washington, DC 20510  
Tel. (202) 224- 2235  
2201 East Camelback Rd, Suite 115  
Phoenix, AZ 85016  
Tel. (602) 952-8702  
Last full year of term 2016



## US Senator Jeff Flake (R)

368 Russell Senate Office Bldg.  
Washington, DC 20510  
Tel. (202) 224-4521  
2200 E Camelback Rd, Suite 120  
Phoenix, AZ 85016  
Tel. (602) 840-1891  
Last full year of term 2018



## Congressional District 5 US Representative Matt Salmon (R)

2349 Rayburn House Office Bldg.  
Washington, DC 20515  
Tel. (202) 225-2635  
207 North Gilbert Rd, Suite 209  
Gilbert, AZ 85234  
Tel. (480) 699-8239  
Last full year of term 2016



## Congressional District 9 US Representative Kyrsten Sinema (D)

1237 Longworth House Office Bldg.  
Washington, DC 20515  
Tel. (202) 225-9888  
2944 N 44th St, Suite 150  
Phoenix, AZ 85018  
Tel. (602) 956-2285  
Last full year of term 2016

# Public School Districts located in Chandler with Elected Officials

As of November 2015

## Chandler Unified School District

**Superintendent** Dr. Camille Casteel  
1525 West Frye Rd  
Chandler, AZ 85224  
Tel. (480) 812-7000  
[www.chandler.k12.az.us](http://www.chandler.k12.az.us)

**Board President** Karen McGee  
**Board VP** David Evans  
**Member** Bob Rice  
**Member** Barb Mozdzen  
**Member** Annette Auxier

## Kyrene School District

**Superintendent** Dr. David Schauer  
8700 South Kyrene Rd  
Tempe, AZ 85284  
Tel. 480-541-1000  
[www.kyrene.org](http://www.kyrene.org)

**Board President** Ross Robb  
**Board VP** Bernadette Coggins  
**Member** Michelle Hirsch  
**Member** John King  
**Member** Kristin Middleton

## Tempe Union High School District

**Superintendent** Dr. Kenneth R. Baca  
500 West Guadalupe Rd  
Tempe, AZ 85283  
Tel. (480) 839-0292  
[www.tempeunion.org](http://www.tempeunion.org)

**Board President** Moses Sanchez  
**Board VP** Sandy Lowe  
**Member** DeeAnne McClenahan  
**Member** Michelle Helm  
**Member** Brandon Schmolli

## Mesa Public School District

**Superintendent** Dr. Michael Cowan  
63 East Main St  
Mesa, AZ 85201  
Tel. (480) 472-0000  
[www.mpsaz.org](http://www.mpsaz.org)

**Board President** Dr. Ben Whiting  
**Board Clerk** Steven Peterson  
**Member** Jenny Richardson  
**Member** Ben Smith  
**Member** Michael Nichols

For a complete listing of schools in Chandler, visit the Chandler Chamber website, at  
[www.chandlerchamber.com](http://www.chandlerchamber.com)

## AZ Election dates

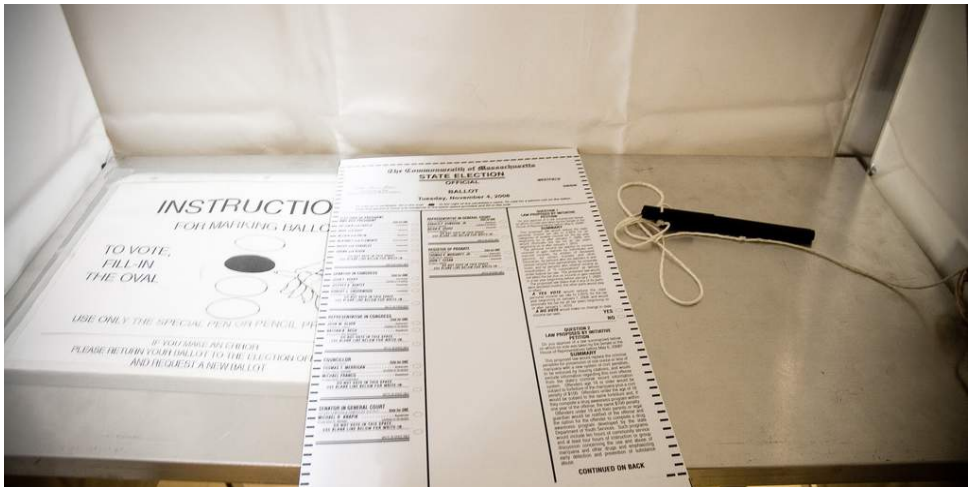
Mon, February 22, 2016	Voter registration deadline for Presidential Preference Election
Wed, February 24, 2016	Early Voting begins for Presidential Preference Election
Tue, March 22, 2016	Presidential Preference Election
Mon, August 1, 2016	Voter registration deadline for Primary Election
Wed, August 3, 2016	Early Voting begins for Primary Election
Tue, August 30, 2016	Primary Election
Mon, October 10, 2016	Voter registration deadline for General Election
Wed, October 12, 2016	Early Voting begins for General Election
Tue, November 8, 2016	General Election

### Register to Vote

<http://www.azsos.gov/elections>

Main Downtown Office  
 111 S. Third Ave.  
 Phoenix AZ 85003  
 Hours: 8:00 A.M. - 5:00 P.M.  
 Monday - Friday  
 Phone: 602-506-3535  
 T.D.D. 602-506-2348

Recorder and Elections Dept.  
 Southeast Mesa Office  
 222 E. Javelina  
 Mesa AZ 85210  
 Hours: 8:00 A.M. - 5:00 P.M.  
 Monday - Friday  
 Phone: 602-506-3535



# Chandler Chamber of Commerce 2016 Chamber Board of Directors

## Executive Committee

Board Chair	Jeremy McClymonds	FORM Prosperity Wealth Advisors
Immediate Past Board Chair	Camille Cisek	Orbital Sciences Corporation
Secretary	Laureen Pugh	Gear Up Promotions
Treasurer	James Brewer	J. Brewer & Associates
President/CEO	Terri Kimble	Chandler Chamber of Commerce
Public Policy Co-Chair	Stephanie Salazar	Arizona State University
Public Policy Co-Chair	Teri Ferguson	Title 365
Member Development Chair	Molly Bell	PayPal
Marketing/Communications/IT Chair	Ryan McCaigue	Unwired Engineering
Member Services & 2016 Ostrich Festival Chair	Ralph Guariglio	AZ Residential and Commercial Realty
Business & Economic Development Chair	Victor Napolitano	Alliance Bank of Arizona
Legal Counsel	Richard Amoroso	Polsinelli PC
Programs & Events Division Chair	Jane Hanson	Chandler Regional Hospital/Dignity Health
Executive Committee	Mike McClanahan	Self Employed
Executive Committee	Steve Greenhalgh	Arizona Pest Prevention
Executive Committee	Mahes Prasad	Wells Fargo Financial Advisors, LLC
Executive Committee	Dan Kush	Self Employed
Executive Committee	Christine Boles	Intel Corporation

## **Directors**

Carlos Becerra	Toyota Financial Services
James Christensen	KCA Event Management
Aaron Dock	SRP, Salt River Project
Nancy Dudenhoefer	Kyrene School District #28
Lori Gallegos	First Credit Union
Dr. Craig Gilbert	Chandler Unified School District
J. Green	Hilton Phoenix Chandler
Jeff Kulaga	Downtown Chandler Community Partnership
Tim Layton	Air Products and Chemicals
Dr. Linda Lujan	Maricopa Community Colleges
Jim Mathiasch	Arizona Credit Union
Ann Marie McArthur	About Care
Steve Murphy	FocalPoint Business Coaching of Arizona
Gilbert Ochoa	Creative + Cultural
Jane Poston	J2 Media
Farrell Quinlan	FAQ, LLC
Joan Saba	Saba's Western Wear, Foundation Board Liaison, ex-officio
Rustyn Sherer	APS
John Simonson	Thorbred Cheverolet, ex-officio
Dunston Simpson	Cox Business AZ
Merlin Smith	Garmin International
Faye Stone	Iron Oaks at Sun Lakes
Mayor Jay Tibshraeny	City of Chandler Mayor, ex-officio
Representative Jeff Weninger	Arizona House of Representatives District 17, ex-officio
Shelly Winson	True Choice Benefits

# Chandler Chamber of Commerce 2016 Public Policy & Government Relations\*

Division Co-Chairpersons: Stephanie Salazar, Arizona State University, and Teri Ferguson, Title 365  
Chamber member company representatives and Public Policy committee members  
who provided input to this document

365 Managed IT, LLC, Joe Garcia	DockIt Consulting, CeCe Aguda	Original ChopShop, Meta Jocque
About Care, Ann Marie McArthur	DockIt Consulting, Darryl Aguda	PayPal, Kate Vaughan
ADOT, Eric Gudino	Education Lorax, Joe Geusic	Pearson Education, Susan Tortora
ADOT, Felicia Beltran	ELB Consulting, Inc., William Smith	Pregnancy Care Center of Chandler, Mary Murphy-Baxter
ADP, Laura Dickerson	Element Plumbing Services, Jennifer Nielson	Premier Cardiovascular Center, Asha Solsi
Advance Paper and Maintenance Supply, Kevin DeRosa	Emblem Hospice, Kelsey Dean	Principal Financial Group, Sally Putnam
Air Products, Tim Layton	Emblem Hospice, Vickie Dean	Realty One Group, David Jones
Andersen Accounting, Danny Andersen	Exchange Club of Chandler, Owen Fabert	Red Means Stop, Barbara Hoffman
APS, Rustyn Sherer	Exchange Club of Chandler, Michael Whitaker	Republic Media, Art Sloane
APS, Katie Prendergast	Farabee Publishing, Carol Farabee	Saba's Western Wear, Joan Saba
Arizona House of Representatives, J.D. Mesnard	First Credit Union, Jay Curtis	Salt River Project, Aaron Dock
Arizona House of Representatives, Jeff Weninger	First Credit Union, Debra Janusee	Salt River Project, Barry Drost
Arizona House of Representatives, Jill Norgaard	Focal Point Business Coaching of Arizona, Steve Murphy	Salt River Project, John Hetrick
Arizona State Credit Union - Tina Talpa, Jim Mathiasch	Freedom Life Church, Shea Ferguson	Salt River Project, Christa McJunkin
Arizona State Senate, Jeff Dial	Garcia's Mexican Restaurant, Jovita Fleischmann	Salt River Project, Linda Brady
Arizona State University, Stephanie Salazar	Garcia's Mexican Restaurant, Kylie Miller	Serrano's Mexican Restaurants, Janet Thebarg
Arizona Tax Research Association, Kevin McCarthy	Golden Key Properties, Gary Bates	Shoppers Supply, Mike Dodson
AZ Oasis Pools, Christiaan Culbertson	Heartland Payment Systems, John Mullins	Southwest Blinds & Shutters LLC, Patty Jones
AZ Residential Commercial Realty, Bill Farretta	Henry & Home, LLP, Gary Fleming	Southwest Gas, Matthew Ligouri
Bryant Commercial Real Estate, Adrienne Bryant	Herbalife, Jacquie Peterson	Southwest Gas, Rebecca Hudson-Nunez
Catalyst Computer Technologies, Phillip Biel	Hilton Phoenix/Chandler, David Smith	Southwestern Retirement Planning Advisors, Inc, Kurt Rohrs
Catalyst Computer Technologies, Steve Jaramillo	HomeSmart, Joseph Curbelo	Speedpro Imaging, Kevin Miller
CBRE, Mark Krison	Hyatt Place Chandler Fashion Center, Ambyr Beckham	SPS+ Architects, Jennifer Bowen
Cemex, Laurie Preston	Hyatt Place Chandler Fashion Center, Melinda Koeneke	Subaru Superstore of Chandler, Richard Cvijanovich
CenturyLink, Jeff Mirasola	Intel Corporation, Jason Bagley	Taco Bell, Dennis Lechner
Chandler Fashion Center, Munira Smith	Intel Corporation, Renee Levin	Taco Bell, Ross Vogt
Chandler Fashion Center, David Moss	J2 Media, LLC, Jane Poston	Taco Bell, Skip Chase
Chandler Fashion Center, Wendy Farco	JP Morgan Chase Bank, George Kimble	The East Valley JCC, Steven Tepper
Chandler Men of Action, Victor Hardy	Kyrene School District, Nancy Dudenhoefler	The Nature Conservancy, Christian Stumpf
Chandler Men of Action, Cynthia Hardy	Kyrene School District, Jeff Peters	Title 365, Teri Ferguson
Chandler Rotary Club, Keith Frankel	Kyrene School District, Rosalie Hiram	Toyota Financial Services, Eric Elsasser
Chandler Unified School District Camille Casteel	Landings Credit Union, Harvey Gibson	Transamerica, Troy Hatch
Chandler Unified School District Lana Berry	League of Arizona Cities and Towns, Tom Belshe	Tri-City Baptist Church, Matt Eberle
Chandler Unified School District Joel Wirth	Legal Shield, Don Howard	True Choice Benefits, LLC, Shelly Winson
Chandler-Gilbert Community College, Linda Lujan	Legal Shield, Lenora Arnold	U.S. Chamber of Commerce, Jennings Imel
Chevron, JD Saran	Light Auditing Services LLC, Alex Diego	U.S. House of Representatives, Matt Salmon
City of Chandler, Kevin Hartke	Maduro's Fine Cigars & Tobacco, Ron Hardin	United Brokers Group, Linda Keppel
City of Chandler, Rene Lopez	Make an Investment in Love and Kindness, Anthony Gleich	United Food Bank, Melissa Forrester
City of Chandler, Jack Sellers	Maricopa County, Candice Copple	Valley Metro
City of Chandler, Nora Ellen	Market Driven Websites, Victoria Wong	Valley of the Sun United Way, Charlotte Brown
City of Chandler, Rick Heumann	Matthew's Crossing Food Bank, Jan Terhune	Wegener Properties, LLC, Linda Wegener
City of Chandler, Terry Roe	Melaleuca, Sam & Telma Friedberg	WingSpan, Jim Moore
City of Chandler, Matt Burdick	Mountain Man Nut & Fruit Co., Mike Camery	
City of Chandler, Patrice Kraus	Neighbors Who Care, Inc., Eric Ehst	
City of Chandler, Danielle Wells	New Heights, LLC, Stormy Rose	
City of Chandler, Matt Dunbar	Newman Realty, Mickie Shaw	
City of Chandler, Gregg Capps	Nova Home Loans, Jeff Smith	
City of Chandler, Jeff Kurtz	Office of U.S. Congressman Matt Salmon, Chuck Gray	
City of Chandler, Kim Moyers	Office of U.S. Congressman Matt Salmon, Ebby Yazdani	
City of Chandler, Micah Miranda	Office of U.S. Congressman Matt Salmon, Jennie Delfs	
Combined Insurance, Dave Waltzer	Office of U.S. Senator Jeff Flake, Nick Hecker	
Crowne Plaza San Marcos Golf Resort, Elisha Greenleaf	Office of U.S. Congressman Matt Salmon, Tristan Daedalus	
Crowne Plaza San Marcos Golf Resort, Paul Gibson	Olympian Worldwide Moving and Storage Inc, Bruce Coomer	
Dignity Health, Julie Graham	Origami Owl Custom Jewelry, Gina LaBenz	
DockIt Consulting, Darryl Aguda	Original ChopShop, Chris Fox	

Chandler Chamber of Commerce  
Terri Kimble, President/CEO  
Carly Daniels, Intern, Hiram College  
Joseph Benson, Intern, Arizona State University

\* Note: This document does not necessarily represent the beliefs or positions of these members or the businesses they represent.



# Investing in Arizona

We believe that a stronger, more vibrant economic future for all Arizonans is a goal well worth achieving. That's why we partner with local business and community leaders to help attract new jobs and investments to our state. Every new dollar generated through additional jobs contributes to the growth and vitality of the communities we serve.

[aps.com](https://www.aps.com)

