



HOW WE STAND

2018

CHANDLER CHAMBER OF COMMERCE
CHANDLER'S GUIDE FOR LEGISLATIVE & POLITICAL ISSUES



JANE HANSON

Dignity Health Chandler
Chandler Chamber, 2018 Board Chair

The Public Policy Series component of the Chandler Chamber recognizes that economic, environmental and social challenges are interdependent, complex and ever-changing. The Chandler Chamber advocates for business and community addressing local, state and federal levels of government involvement with the knowledge that these sectors are actually interconnected.

The How We Stand document is really the heart and soul of the Chandler Chamber's Public Policy efforts. This is how we facilitate the use of common interests as a guide to our governance and elected officials to reflect the concerns and needs of the business community.

The various sections in How We Stand have been investigated and discussed by business owners in Chandler with the intention of improving policy choices, formulations and implementation. The feedback contained in this document can only support Chandler in staying competitive and on par with a rapidly changing and progressive world.



TERRI KIMBLE

President/CEO
Chandler Chamber

Thank you for taking an interest in the Chandler Chamber's 2018 How We Stand booklet. Today, government affects all aspects of our lives. Everyone has a stake in the public policies sanctioned by federal, state and local governments.

To govern our community effectively there must be a set of guidelines. Through extensive research and discussion, the members of the Chandler Chamber have drafted this booklet of policies to measure the pulse of the Chandler business climate. It is our hope that these guidelines will offer a deep-dive into the concerns of the Chandler business community.

One of our main responsibilities is to research and inform our members of any legislative issues that would affect the outcome of a prosperous future. Thank you for your dedication to assist in furthering business development and opportunity in Chandler.

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MISSION

To proactively engage and influence the outcome of public policy issues and the endorsement of pro-business candidates to sustain and further enhance the healthy business climate in the City of Chandler and Arizona.

GOVERNMENT RELATIONS

The work of the Good Government Committee includes:

- 1) Expanding upon the Candidate Endorsement program and Candidate Forums.
- 2) Collaborating with the East Valley Chamber of Commerce Alliance, the Arizona Chamber of Commerce, and the U.S. Chamber of Commerce on legislative and congressional report cards.
- 3) Working with various governmental groups on issues that affect businesses in Chandler. This includes organizing various events with municipal and legislative leaders, including the East Valley Breakfast with the Governor and the East Valley Chambers of Commerce Alliance Legislative Breakfast.

PUBLIC POLICY

The work of the Public Policy Committee includes:

- 1) Hosting bi-weekly Public Policy Committee meetings to discuss current issues.
- 2) Seeking input from experts in order to give committee members knowledge about hot issues.
- 3) Developing the *How We Stand* document to share our pro-business objectives with elected leaders.
- 4) Collaborating with The East Valley Chambers of Commerce Alliance in analyzing legislative bills.
- 5) Developing advocacy plans when municipal or legislative issues require our involvement to achieve the desired outcome.
- 6) Promoting Chamber members for state and local boards and commissions.



The Chandler Chamber of Commerce is an organization driven by more than 1,400 members, representing over 170,000 employees of businesses operating within the Chandler area. The Chamber's Board of Directors develops and executes an annual strategic plan by adopting public policies. Recognizing the impact to the business community, Public Policy and Government Relations efforts are high priorities for the Chamber.

The Chamber's mission is to build a strong economic environment conducive to business success in Chandler and the surrounding area. The Public Policy Committee stays involved with policy issues being discussed by Congress, the Arizona Legislature, and Chandler City Council, to ensure any decisions support the mission of the Chamber.

The role of the Committee is to determine what effect proposed legislation, city ordinances, or ballot propositions have on the business community. The Committee composes statements that are submitted to the Board of Directors' Executive Committee for review and approval. The statement is then presented to the Chamber's Board of Directors for ratification. The Chamber uses this process to develop its positions on public policy issues.

The Chandler Chamber of Commerce is an active participant in the East Valley Chambers of Commerce Alliance along with Apache Junction, Carefree/Cave Creek, Fountain Hills, Gilbert, Mesa, Queen Creek, Tempe, and Scottsdale Chambers. The mission of the Alliance is to coordinate and communicate between the East Valley Chambers. Together the Alliance represents more than 6,000 businesses, one of the largest groups in the state.



LOCAL
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FEDERAL

EDUCATION

LOCAL	STATE	FEDERAL	
✓	✓	✓	Support a more efficient world-class school system with stable, equitable, and performance based funding that provides for innovation necessary to support a college and career ready workforce, while supporting republican standards and assessments
✓	✓		Support reauthorization of Prop 301 provided it includes adequate reforms to the Arizona education funding system.
✓	✓	✓	Support funding for a higher quality standard of education in district, private, charter, and online schools to best fit the needs of individual students.
✓	✓		Support continued funding that ensures Arizona students have robust career, technical education (CTE) and Joint Technological Education District (JTED) options.
✓	✓	✓	Support strategic investments and equitable funding in Arizona State University, community colleges, and other public universities.
	✓		Support state university efforts to reform the state tuition remittance process in order to reduce in-state Resident students' tuition costs, abide by the constitutional charge of providing education as free as possible, and advance universities as a key economic driver for the State of Arizona.
✓	✓		Support the efforts of Achieve60AZ to reach the goal of 60 percent of our adult population, having a professional certificate or degree by 2030.
✓	✓		Support modernization of P-12 student tracking systems that ensures accurate attendance counts on a daily basis.
✓	✓		Support the Arizona Education Progress Meter, which elevates a set of widely accepted education indicators by which Arizonans can measure our state's progress in education from early childhood education through college and career.

The Chamber acknowledges the need for a nationally recognized education system that produces college and career ready graduates who can compete globally and fulfill workforce needs in order to attract and retain high-paying industries to the state.

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LOCAL	STATE	FEDERAL	
✓	✓		Support greater emphasis on financial and economic literacy, civics, history, entrepreneurship, research methodology, science, technology, engineering, arts, mathematics (STEAM), reading, and business education to prepare students for job training, workforce development, and the ability to compete globally for current Arizona employers and small businesses.
✓	✓		Support innovative methods that increase access to modern technology in order to advance education delivery at all grade levels, including universities and community colleges.
✓	✓		Support an environment that promotes investment in the education system's human resources to address teacher shortages and improve student outcomes, including, but not limited to loan repayment programs and innovative delivery systems.
✓	✓		Support an in-depth analysis of completely new approaches to Arizona's public education mandate that will thoroughly evaluate State Trust Lands maximization, equity of cross-delivery models pursuant to student transportation, special needs students' requirements and reconsideration of districts' access to property taxes.
	✓		Support community college districts' ability to invest in appropriate non-tax revenue opportunities arising from entrepreneurial research by faculty, staff and students.
✓	✓		Support a higher level of education that attracts potential students and employers from across the United States.
✓	✓		Support the concept of the Arizona Advanced Technologies Corridor Agreement, which aligns Maricopa, Central Arizona, and Pima Community College systems to develop a common manufacturing curriculum to meet industries' rapidly evolving workforce needs.

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ECONOMIC VITALITY & EXPANSION

- Support economic development incentives that protect and improve Arizona’s competitive position for business attraction, retention, and expansion.
- Support reasonable economic development and planning efforts to create a diverse business climate that supports businesses of all sizes in Chandler to make it “the place” to locate your business.
- Support the use of eminent domain and incentives when prudent and necessary to maintain or expand long-term economic development opportunities.
- Support use of the Retention and Expansion program between the Chamber and the City while developing a timely and consistent process for partners to access and collect data.
- Support alternative methods of urban planning and infrastructure, including vertical parking structures, construction of multi-family housing, and mixed-use developments.
- Support programs and agreements that expand trade opportunities for U.S. businesses easing their ability to compete globally, including the continuation of the EX-IM Bank and the modernization of NAFTA.
- Support the distribution of public buildings and services to maximize service to residents and visitors.
- Support the city’s short and long-term plans to encourage urban beautification along transportation corridors and decrease blighted areas, especially through education of retail business owners on programs, such as the Infill Incentive and Adaptive Reuse Program.
- Support global business collaboration by connecting with other international communities to expand business vitality through initiatives similar to the Sister Cities programs.

The Chamber supports the City of Chandler and regional efforts to attract, grow, and retain businesses that provide jobs at all levels of the economic spectrum and needed services in the local community.

- Support the development of a readily available and comprehensive assistance program regarding the procurement process for small business owners.
- Support entrepreneurial activities throughout the City of Chandler, such as the Makers Movement and collaborative working spaces that expand entrepreneurialism.
- Support the redevelopment of under-producing commercial properties throughout the City through the use of the Mayor’s 4-Corner Retail Committee Report and continue to monitor the results of these programs.
- Oppose mandatory equal wage laws, citywide minimum wage, and workplace benefit policies above the state-mandated minimums.
- Support transitional assistance for new businesses and employees residing in Chandler by sharing information on community resources and opportunities.
- Support periodic reporting to City Council on business climate and trends as needed.
- Support education of the local business community, elected officials, and the public on recognizing the importance of including and utilizing local Chamber businesses whenever possible.
- Support additional job creation measures including workforce training and fiscally responsible tax incentives.
- Oppose regulatory efforts by the federal government that disparately and disproportionately impact Arizona, while supporting efforts to streamline regulations and ensure that Arizona’s distinctive characteristics are reflected.

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ECONOMIC VITALITY & EXPANSION *CONT.*

	✓		Support the reauthorization of the Arizona Commerce Authority.
✓	✓	✓	Support a change of definition to 'small business' to better represent the large percentage of businesses with under 50 employees and/or \$5 million.
✓	✓		Support public and private investment in infrastructure necessary to help enable high-tech manufacturing, bioscience, healthcare, information technology, and renewable energy investments and growth.



EFFICIENT & EFFECTIVE GOVERNMENT

We expect that city and state policy making decisions and monetary appropriations be done by elected officials.

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	✓	✓	✓	Support reasonable measures that ensure proper agency implementation of law.
			✓	Support the incremental reduction of the federal debt and unmitigated growth of current entitlement programs.
	✓	✓	✓	Support outreach to the regulated community prior to review of regulation reform.
	✓	✓	✓	Support the business community's ability to engage in political speech.
	✓	✓	✓	Oppose inappropriate regulatory reform that has the potential to slow development or permit processes at the local level.
		✓	✓	Support common sense reforms of over-burdensome OSHA (Occupational Safety and Hazard Act) regulations.
	✓	✓		Support special district compliance with Arizona Open Meeting Laws.
	✓			Support regular reviews of city elected officials' compensation to reflect the complexity of their responsibilities and the time commitment necessary.
	✓	✓	✓	Support abolition of publicly funded elections.
	✓	✓		Support policy and appropriations being accomplished by elected legislators and not through unnecessary ballot measures, executive orders, or multi-state coalitions.
	✓	✓	✓	Support legislative action on a mechanism, for example a 'sunset provision', to reserve approved ballot measures that result in substantial, unforeseen, unintended, and adverse consequences.
		✓		Support increasing the terms for state senators from two to four years with staggered elections.

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EFFICIENT & EFFECTIVE GOVERNMENT *CONT.*

✓	✓	Support an amendment to the City's charter to increase term limits for the mayor and city council from eight to twelve years to provide continuity for the City's legislative process.	
✓	✓	Support the Secretary of State's position as the state's chief elections officer.	
	✓	Support reauthorization of state voter-approved initiatives every ten years.	
✓	✓	Support efforts to increase requirements for ballot initiatives including: advancing filing dates; permitting legislative changes to initiatives with voter ratification; increasing the number of required signatures; clearly communicating the implications of Arizona's Voter Protection Act; establishing county requirements for signature collection similar to that of statewide offices; requiring legislative council to review and title initiatives prior to signature collection; and requiring those who sign a petition to complete the entire data line.	
✓	✓	✓	Support reforms to the Prop 105 system that allows 2/3rd of the legislature to change a ballot measure rather than 3/4ths.
	✓	Support streamlining Arizona Corporation Commission business creation processes, including publication requirement removal and same-day or next-day service.	
✓	✓	✓	Support streamlining government processes including paper reductions, process improvements, placing statutorily required public notices online, and rightsizing government.
✓	✓	✓	Support effective communication between government departments and modernization of service delivery to businesses, including cost-effective state computer system upgrades.

Support privatizing local and state services if they can be comparably and appropriately delivered at equal or less cost.

Support a uniform state system of lobbying registration and reporting rather than multiple local systems.



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ENERGY, UTILITIES, & ENVIRONMENT

LOCAL	STATE	FEDERAL	
✓	✓		Support utility initiatives, innovations and markets that keep utility rates fair and competitive without compromising service, safety, and reliability.
✓	✓	✓	Support reasonable air, water quality, and energy efficiency policies that provide practical, multiple options for business and that do not exceed federal requirements.
	✓	✓	Support legislation, regulation, and policies that recognize the electric power grid and all other natural resources and utility infrastructure delivery systems as assets requiring consistent maintenance, improvement, and support through investments by all users.
✓	✓	✓	Support cost-effective “green” initiatives, including clean and renewable energy, but oppose mandates to accomplish those goals.
✓	✓	✓	Support appropriate action to ensure an adequate supply, necessary infrastructure and transmission of gasoline, broadband, electricity, natural gas, water, and critical resources to fuel our state’s economic vitality.
✓	✓		Support efforts to educate businesses and their employees about environmentally-friendly transportation strategies, such as high-capacity transit systems and alternative fuel vehicles.
✓	✓	✓	Support Arizona’s Federal Delegation efforts to address environmental overreach by the federal government.
✓	✓	✓	Support the City’s overall water management and drought management plans to ensure stable, affordable, and reliable water supplies of all Chandler residents and businesses.
✓	✓	✓	Support efforts and measures to protect and fully utilize the Colorado River within Arizona, including, but not limited to viability of the Central Arizona Project, the Arizona Water Banking Authority, and recreational watercraft.

In order to ensure the safe, reliable, and competitive provision of services to Arizona industrial, commercial, and residential consumers, the Chamber supports policies and legislation that support the continued development and maintenance of statewide energy, water, and telecommunication infrastructure. The Chamber supports balanced environmental policies that protect our natural resources, are sensitive to Arizona’s unique needs, and do not place an undue burden on businesses.

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LOCAL	STATE	FEDERAL	
✓	✓	✓	Support the Department of Water Resources’ efforts to promote statewide water conservation and ensure coordination between active management areas.
✓	✓	✓	Support the fundamental concepts of the 1980 Groundwater Management Act and statewide development of long-term sustainable water supplies, coordination between active management areas, encouragement of direct groundwater recharge projects, and promotion of water conservation.
✓	✓	✓	Support policies that provide for major sources to secure required air permits to locate or expand operations.
✓	✓	✓	Oppose air quality legislation and regulations that exceed federal requirements, as well as oppose federal regional haze regulations that are based on visibility standards not perceptible to the human eye, do not result in significant health benefits, and increase costs on businesses and consumers.
✓	✓	✓	Support facilitating the active management and thinning of Arizona’s federal and state forest lands to improve and protect watershed health.
✓	✓		Support a balanced approach to development, recreational use, efficient use, and preservation of State Trust Land.
✓	✓		Support state energy policies that encourage the continued development and maintenance of local and regional energy infrastructure such as generation, transmission and distribution facilities in order to ensure safe, affordable and reliable energy supplies.
✓	✓	✓	Support state primacy of carbon emissions regulation and the development of a State Implementation Plan under the EPA Clean Power Plan and the Clean Air Act, ensuring low cost electric power for Arizona businesses and protecting Arizona generation assets.

LOCAL

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ENERGY, UTILITIES, & ENVIRONMENT *CONT.*

Support policies that distribute system costs, enhances cost transparency, and minimize cost shifting between consumer classes to ensure all customers pay a fair and equitable share of costs to maintain the grid and to keep it operating reliably at all times.

Support the continued viability of the Four Corners Power Plant, the Central Arizona Project, and continued protection of Arizona's critical energy infrastructure, including, but not limited to the generation, transmission, and distribution assets already operating.

Support the expansion of the economic incentives for LEED (Leadership in Energy & Environmental Design) certified buildings and sustainable development.

Support programs and rates that encourage customers to manage their peak power usage to help control overall system costs and maintain affordable power in Arizona.



GROWTH & LAND USE

The Chamber believes in sustainable economic development that encourages entrepreneurship, business attraction, retention, and expansion with a balanced emphasis on local control of planning, orderly growth, and open space preservation.

Support the city's ongoing planning efforts and land use decisions that encourage density in the downtown area.

Support a balanced approach to development, recreational use, and preservation of State Trust Land.

Support appropriate zoning and land use around military installations and airports that advances the mission of those facilities.

Support reasonable reforms to the State Land Department that modernize operations and maximize the economic return for State Trust Land beneficiaries.

Support increased collaboration and coordination between counties, municipalities and the State Land Department in local planning, land use decisions, and property disposition timetables.

Oppose efforts to designate land as national monuments without public input.

Support legislation that would require the federal government to enter into an agreement with the state or municipality that offers non-federal funds to reopen and temporarily operate public lands including national parks, national monuments, and national recreation areas during a government shutdown.

Support allocating a percentage of funds currently for suppression of forest fires to prevention of forest fires.

Support the FLAME ACT and the Four Forest Restoration Initiative (4FRI).

Support the Northern Arizona Forest Fund (NAFF) and National Forest Foundation (NFF) to help protect the state's forests and water supply through programs designed to improve forest health and water quality in the Salt and Verde River watersheds.

Support facilitating the active management and thinning of Arizona's federal and state forest lands to improve and protect watershed health.

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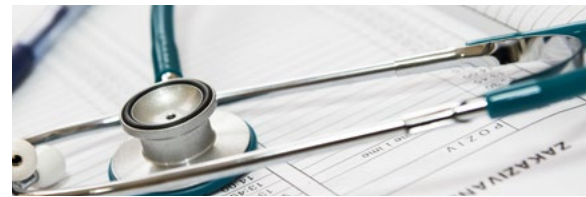
HEALTHCARE & AFFORDABLE INSURANCE

✓	✓		Support training and recruiting efforts in the medical community to meet the demands of a high-quality standard of care.
✓	✓	✓	Support an environment which attracts capital investment from the healthcare industry as well as encouraging investment in human resources and the development of technology to address provider shortages and improve patient outcomes; this includes, but is not limited to loan repayment programs, expansion of available Graduate Medical Education (GME) positions and innovative delivery systems.
		✓	Support the positive effects of workplace wellness and to providing tax-favored status to programs aimed at keeping employees healthy.
	✓	✓	Support access to competitive healthcare programs, including, but not limited to association group plan purchasing and purchasing of plans across state lines to ensure access, coverage, and result in lower health insurance costs for businesses.
	✓	✓	Support reasonable Arizona Health Care Cost Containment System (AHCCCS) payment rates that cover hospital costs and would minimize hidden or shifted health care costs to employers.
	✓	✓	Support innovative measures, such as telemedicine, that lowers costs to businesses in providing healthcare for employees, as well as the association of group plan purchasing and the purchasing of plans across state lines, that ensure access, coverage, and result in lower health insurance costs for businesses.
	✓	✓	Support appropriate liability reform measures that limit frivolous litigation.
	✓	✓	Support the effects of Accountable Care Organizations (ACOs) and their efforts to provide improved quality of care.

The Chamber recognizes the broad business and economic impacts of rising healthcare costs and the challenges businesses face in providing affordable healthcare benefits to employees. The Chamber also recognizes the positive economic impact the healthcare sector brings to the community in high wage and advanced technology employment and capital projects, in addition to high quality care.

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		✓	Support patient-centered clarity in the medical billing process that treats all consumers equally.
✓	✓	✓	Support innovative health care legislation that removes mandates on small business, provides stability and certainty for the individual insurance marketplace and hospital systems, protects the low-income and vulnerable, does not cost shift expenses to the state or businesses, drives both efficiency and affordability into our healthcare delivery system, and reduces the actual cost of healthcare.
		✓	Support the continuation of funding for KidsCare in the State appropriations process.
	✓	✓	Support policy and legislation that would allow pharmaceutical benefits to be de-bundled from health insurance coverage for employees to allow them to source lower cost pharmaceutical benefits from third party providers.
		✓	Support efforts to reform provisions of the Patient Protection and Affordable Care Act that have resulted in increased regulation, healthcare expenses, and taxes.
		✓	Support federal advocacy efforts to reform the existing Emergency Medical Treatment & Labor Act (EMTALA) in order to minimize the financial impact on the business community.
		✓	Support repeal of the 40% excise tax in order to prevent increased premiums, reduced coverage, and less flexibility.



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IMMIGRATION

The Chamber supports comprehensive federal immigration reform that is responsible, stimulates the economy, and creates jobs. Reform would not only improve enforcement to protect the border, but also facilitate the flow of trade and travel.

LOCAL	STATE	FEDERAL	
	✓	✓	Support federal policy to properly seal our porous borders, respond to the labor needs of the economy in an expeditious manner, and resolve the issues of undocumented immigrants already living in the U.S.
	✓	✓	Support strengthening border security, from guarding the physical border to better tracking of expired visas.
	✓	✓	Support a secure, reliable, federally based, user-friendly, low-cost, non-discriminatory system for employers to verify the legal work eligibility of employees.
	✓	✓	Support the establishment of a market-based immigration process to support a wide range of workforce needs and to respond quickly to the employment demands of U.S. businesses.
	✓	✓	Support development of criteria and establishes a guest worker/visa program for undocumented immigrants already in the U.S. with no other criminal or arrest record in both the U.S. and their countries of origin, which is based on strictly enforced criteria, including payment of penalties.
	✓	✓	Support reimbursing states for the costs of incarcerating, educating, and providing health care for undocumented individuals in the country.
	✓	✓	Support dialogue with the Mexican government to expand and modernize U.S.-Mexico ports of entry.



DEFENSE & CYBER SECURITY

The Chamber supports the Defense and Aerospace industry as an economic engine for Arizona. The Chamber advocates for legislation that provides information and security designed to shield businesses from cyber-threats while protecting their rights to privacy.

LOCAL	STATE	FEDERAL	
	✓	✓	Support a fiscally responsible defense budget that protects national security while eliminating automatic sequestration budget reductions, which has a devastating impact on Arizona's defense industry.
		✓	Oppose the United States Air Force desire to divest the A-10 Thunderbolt II from its inventory.
	✓	✓	Support U.S. defense and intelligence communities on the private sector's role in the nation's evolving cyber defense strategy, including topics such as active defense, deterrence, and vulnerability analysis.
	✓	✓	Support secure management of public data online, such that personal or private business information cannot be co-opted or weaponized by cyber attackers and used as a tool to extort individual citizens or businesses.
	✓	✓	Support public sector awareness and education of best practices in cyber security within U.S. businesses through continued public-private partnership
	✓	✓	Support the promotion of federal, state, and local entities' focus on cybersecurity as a priority and require vulnerability analysis and regular penetration testing as part of the overall risk management processes.
	✓	✓	Support prioritizing and advocating both data transparency and online availability as a standard for all public/private partnerships where government and business collaborate to deliver community services more efficiently and effectively, utilize community or public resources to validate private business and policy ideas, and leverage taxpayer funded resources to advance private interests.
	✓	✓	Support cyber security information-sharing legislation that includes robust safeguards for businesses that voluntarily exchange threat data with their peers and government partners.
	✓	✓	Support policymakers to adopt incentives, such as full liability protections, as cyber legislation to enable companies decisive actions during national incidents.

LOCAL
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TAX & FISCAL POLICY

LOCAL	STATE	FEDERAL	
✓	✓	✓	Support responsible stewardship of tax dollars and the abolishment of tax supported funds not being used for their intended purposes.
✓	✓	✓	Oppose rollovers and sweeps of dedicated funds as a mechanism for balancing the budget.
✓	✓	✓	Oppose regulatory fee increases that are used as revenue generation and not reflective of administrative cost recovery.
		✓	Support the finalization of the federal tax code by November 30th of that tax year, while also conforming to federal income tax changes by January 31st of each year.
✓	✓		Support eliminating current reliance on local governments to fund the State's responsibility for day-to-day operations of the Department of Revenue.
✓			Support the City of Chandler's measures to minimize the impacts of transitioning the administration of Transaction Privilege (Sales) Tax to the State by supporting the city's ability to continue to capture accurate business data.
	✓		Support raising the business personal property tax exemption threshold as an economic stimulus mechanism for small businesses.
	✓		Support annual conformity legislation to allow businesses to prepare tax returns knowing Arizona has conformed to federal law.
	✓		Support responsible well-balanced tax reform, which promotes the long-term fiscal strength of the state and places Arizona in a competitive position as legislative amendments or referendums regarding taxation should promote a strong, viable, and competitive business climate in Arizona.
✓	✓	✓	Oppose passage of measures that limit flexibility in funding decisions that adversely impact the business community.

The Chamber encourages maintaining or enhancing current business tax credits and exemptions, while opposing new taxes on business services that may adversely affect economic and business growth. Arizona must compete nationally and globally to attract and retain strong, healthy businesses.

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LOCAL	STATE	FEDERAL	
✓	✓	✓	Oppose business tax increases, including the elimination of current business tax credits or business tax exemptions.
✓	✓		Oppose changes in the formula that would reduce the percentage of state shared revenues payable to cities and towns or repayment requirements back to the State.
✓	✓		Support policy that creates value for stranded tax credits earned by companies investing in Arizona.
		✓	Support clarity in the statutory clarification definition of "tangible personal property" that provides parity between ecommerce and traditional commerce and does not include the purchase of digital goods.
✓	✓		Support all modifications to the construction transaction privilege tax system will create a long-term, sustainable policy that maintains state and municipal revenues, ensures local revenues are received at the location in which the construction activity occurs, and improves compliance by providing simplicity for the industry.
✓	✓		Support a referendum suspending automatic spending increases for voter-protected funds in a fiscal year when revenues do not meet projections
		✓	Support a state transaction privilege tax on internet sales and tax incentives for businesses where appropriate to develop a competitive business climate.
✓	✓		Support the reduction of business property taxes and the renewal of Arizona's research and development tax credit program to encourage industry innovation and ensure a globally competitive position.
		✓	Support the creation of financing mechanisms to improve Arizona's competitive position for tourism marketing, film and multi-media attraction, business attraction, retention, and expansion.
✓	✓		Support the creation of special economic redevelopment and repurposing zones to incentivize or encourage the attraction of new and existing businesses to the area.

LOCAL

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TORT REFORM

The Chamber supports reforming the tort and legal system to reduce costs for businesses and the amount of frivolous lawsuits.

✓	✓	Support legal reforms that allow for appropriate compensation for substantiated damages and reduce frivolous litigation and costs to Arizona businesses.	
✓	✓	✓	Support discouraging frivolous disability lawsuits, allowing for a cure period and encouraging compliance with Arizona disabilities statutes.
✓	✓	Support significant tort reform measures including limits on damages to reduce the costs of health care and health insurance.	
✓	✓	Support advocating for a fair and transparent initiative process that reflects the will of all Arizonans, while respecting the constitutional authority and duties of the Legislature.	



WORKFORCE/EMPLOYER/EMPLOYEE RELATIONS

The Chamber supports the development of a labor environment that is both globally competitive and meets the unique needs of Arizona employers.

		✓	✓	Support responsible legislative and administrative reforms that ensure the effectiveness of Arizona unemployment insurance to reduce business costs.
✓	✓			Support reforms that ease or relieve the burden on businesses of the Prop 206 paid medical leave.
✓	✓	✓		Support changing statutory restriction to foster mentoring and apprenticeship opportunities.
✓	✓	✓		Oppose excessive and unnecessary government intrusion on the workforce, including changes in qualifications for exempt employees, creation of a joint employer for purposes of collective bargaining, and easing the way for “Ambush Elections.”
✓	✓	✓		Support an anti-discrimination statute that respects the human and religious rights of individuals and business owners alike, while maintaining the inclusionary image of Arizona.
			✓	Oppose policies, such as the Overtime Rule from the DOL, that seek to impose wage decisions on businesses without congressional approval.
✓	✓			Support efforts to ensure Arizona’s public pension systems are fiscally sustainable.
			✓	Support medical care and administrative programs that decrease workers’ compensation costs.
✓	✓	✓		Oppose changes to workers’ compensation benefits that increase regulatory costs and costs to employers.
✓	✓	✓		Support guaranteeing the right to vote by secret ballot in labor union organizing decisions.
✓	✓			Support maintaining Arizona’s status as a “right-to-work” and “employment-at-will” state.
			✓	Support to preserve a business’ ability to manage its workplace and workforce without expanded federal intrusion, specifically new rules from DOL, EEOC, NLRB, and OSHA put in place without congressional review.

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FEDERAL

TRANSPORTATION

The Chamber encourages the City of Chandler to collaboratively develop high-capacity transportation projects that increase economic growth, reduce traffic, and enhance quality of life while connecting metropolitan and rural areas for business, tourism, and leisure travel.

LOCAL

STATE

FEDERAL

✓			Support an update of the transportation master plan that would recommend standards of accountability for all modes of transportation in the City.
✓	✓		Support high-capacity transportation collaboration between Chandler and its surrounding communities.
✓			Support limitations on residential encroachment of Chandler Municipal Airport and Stellar Airpark to ensure their long-term economic viability.
✓	✓		Support efforts for increased funding to develop and improve infrastructure at Chandler Municipal Airport.
✓	✓		Support continued construction of the regional freeway system with priority given to the widening the Price freeway (Loop 101), the SanTan Freeway (Loop 202), the Williams Gateway (SR 24), and the preparation of the Broadway Curve reconfiguration.
		✓	Support short and long-term transportation bill funding to be placed into a restricted account to allow for proper planning of much-needed infrastructure as Arizona should receive its equitable share of federal transportation dollars.
	✓	✓	Oppose any shifting or repealing of funds currently designated for the development and maintenance of the East Valley regional transportation system as transportation project construction should be based on programmed projects, congestion relief, and air quality compliance.
		✓	Support increased appropriations of state and federal transportation dollars based on growth and development needs to fund mandates from the Fixing America's Surface Transportation Act (FAST).
✓			Support action that maintains and enhances walkability and the cyclist friendly nature of both downtown and Chandler as a whole.

	✓		Support the City of Chandler to examine innovative ways to integrate innovative automotive mobility.
	✓	✓	Support the fair and consistent development and implantation of regulations pertaining to the right-of-way and public utility easement for pedestrians, cyclists, and automotive vehicles.
	✓		Support innovative transportation requirements when developing mixed use business and industrial areas.
	✓	✓	Support use of innovative transportation solutions when developing mixed use business and industrial areas, such as public-private partnerships that improve the movement of people and goods while fostering job creation and economic development.
	✓	✓	Support connecting employees and goods to job centers through a high-capacity transportation system with international, statewide, and multiregional transportation options.
		✓	Support the planning and development of the proposed I-11, proposed Southeast Valley I-10 North/South reliever, and other international trade routes through Arizona.
	✓	✓	Support an increase of state and federal transportation dollars appropriated to the Phoenix-Mesa-Scottsdale (East Valley) metropolitan statistical area and northeast Pinal County based on revenue generated, vehicle miles traveled, and population.
	✓	✓	Oppose efforts to reduce funding that will negatively impact operations or expansion.
		✓	Oppose sweeps from the Highway User Revenue Fund, the State Lake Improvement Fund, the Aviation Fund, and other dedicated transportation funds into the general fund.

ELECTED OFFICIALS – CITY OF CHANDLER

As of January 2018

City of Chandler Mayor and Council
175 South Arizona Avenue, Chandler, AZ 85228
Tel. (480) 782-2200 • Fax (480) 782-2233
www.chandleraz.gov



Mayor Jay Tibshraeny
jay.tibshraeny@chandleraz.gov
Last full year of term 2018

Council Members



Vice Mayor Kevin Hartke
kevin.hartke@chandleraz.gov
Last full year of term 2018



Councilmember Nora Ellen
nora.ellen@chandleraz.gov
Last full year of term 2020



Councilmember Terry Roe
terry.roe@chandleraz.gov
Last full year of term 2018



Councilmember Rene Lopez
rene.lopez@chandleraz.gov
Last full year of term 2018



Councilmember Sam Huang
sam.huang@chandleraz.gov
Last full year of term 2020



Councilmember Mark Stewart
mark.stewart@chandleraz.gov
Last full year of term 2020

ELECTED OFFICIALS – STATE OF ARIZONA

As of January 2018



Arizona Governor Doug Ducey (R)
Executive Tower at the State Capitol
1700 West Washigton Street
Phoenix, AZ 85007-2890
Tel. (602) 542-4331
Email: azgov@az.gov
www.governor.state.az.us
Last full year of term 2018



Secretary of State Michele Reagan
1700 West Washington Street, 7th Floor
Phoenix, AZ 85007-2888
Tel. (602) 542-0681
Email: sosadmin@azsos.gov
www.azsos.gov
Last full year of term 2018



Attorney General Mark Brnovich
1275 West Washington Street
Phoenix, AZ 85007-2926
Tel. (602) 542-5025
Email: consumerinfo@azag.gov
www.azag.gov
Last full year of term 2018



State Treasurer Jeff DeWit
1700 W. Washington Street,
Phoenix, AZ 85007
Tel. (602) 542-7800
Email: info@aztreasury.gov
www.aztreasury.gov
Last full year of term 2018



**Maricopa County Supervisor District #1
Denny Barney**
301 West Jefferson Street, 10th Floor
Phoenix, AZ 85003
Tel. (602) 506-1776
Email: barneyd@mail.maricopa.gov
www.maricopa.gov/dist1
Last full year of term 2020



**Arizona Department of Education
Superintendent Diane Douglas**
1535 W Jefferson Street
Phoenix, AZ 85007
Tel. (602) 542-5460
Email: adeinbox@azed.gov
www.azed.gov
Last full year of term 2018

ARIZONA STATE LEGISLATURE

As of January 2018

1700 West Washington, Phoenix, AZ 85007-2890

Legislative District 17



Senator Steve Yarbrough (R)
Senate President
syarbrough@azleg.gov
Last full year of term 2018



Representative Jeff Weninger (R)
jweninger@azleg.gov
Last full year of term 2018



Representative J.D. Mesnard (R)
Speaker of the House
jmesnard@azleg.gov
Last full year of term 2018

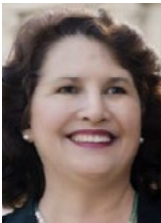
Legislative District 18



Senator Sean Bowie (D)
sbowie@azleg.gov
Last full year of term 2018



Representative Jill Norgaard (R)
jnorgaard@azleg.gov
Last full year of term 2018



Representative Mitzi Epstein (D)
mepstein@azleg.gov
Last full year of term 2018

ARIZONA CORPORATION COMMISSION

As of January 2018

1200 West Washington, Phoenix, AZ 85007-2996

(602) 542-2237

www.cc.state.az.us



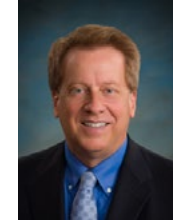
Chairman Tom Forese (R)
forese-web@azcc.gov



Commissioner Andy Tobin (R)
tobin-web@azcc.gov



Commissioner Justin Olson (R)
olson-web@azcc.gov



Commissioner Boyd Dunn (R)
dunn-web@azcc.gov



Commissioner Bob Burns (R)
rburns-web@azcc.gov

ELECTED OFFICIALS – UNITED STATES

As of January 2018

www.senate.gov



United States President (R) President Donald Trump

The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20500
Tel. (202) 456- 1111
www.whitehouse.gov
Last full year of term 2020



US Senator John McCain (R)

www.mccain.senate.gov
Last full year of term 2022



US Senator Jeff Flake (R)

www.flake.senate.gov
Last full year of term 2018



Congressional District 5 US Representative Andy Biggs (R)

www.biggs.house.gov
Last full year of term 2018



Congressional District 9 US Representative Kyrsten Sinema (D)

www.sinema.house.gov
Last full year of term 2018

PUBLIC SCHOOL DISTRICTS LOCATED IN CHANDLER WITH ELECTED OFFICIALS

As of January 2018

CHANDLER UNIFIED SCHOOL DISTRICT GOVERNING BOARD

www.chandler.k12.az.us

Superintendent: Dr. Camille Casteel

Board:

Annette Auxier	expires: December 2018
Bob Rice	expires: December 2018
Barb Mozdzen	expires: December 2020
Karen McGee	expires: December 2020
David Evans	expires: December 2020

KYRENE UNIFIED SCHOOL DISTRICT GOVERNING BOARD

www.kyrene.org

Superintendent: Dr. Jan Vesely

Board:

Bernadette Coggins	expires: December 2018
John King	expires: December 2020
Michelle Faye	expires: December 2020
Kristin Middleton	expires: December 2018
Michael Myrick	expires: December 2020

TEMPE UNION HIGH SCHOOL DISTRICT GOVERNING BOARD

www.tempeunion.org

Superintendent: Dr. Kenneth Baca

Board:

Sandy Lowe	expires: December 2020
DeeAnne McClenahan	expires: December 2018
Michelle Helm	expires: December 2020
Berdetta Hodge	expires: December 2020
Brandon Schmoll	expires: December 2020

MESA UNIFIED SCHOOL DISTRICT GOVERNING BOARD

www.greatschools.org

Superintendent: Dr. Michael Cowan

Board:

Steven Peterson	expires: December 2020
Jenny Richardson	expires: December 2018
Elaine Miner	expires: December 2020
Ben Smith	expires: December 2018
Kiana Sears	expires: December 2020

For a complete listing of schools in Chandler, Visit the Chandler Chamber website, at www.ChandlerChamber.com



CHANDLER CHAMBER OF COMMERCE 2018 CHAMBER BOARD OF DIRECTORS

EXECUTIVE COMMITTEE

CEO	Terri Kimble	Chandler Chamber Of Commerce
Board Chair	Jane Hanson	Dignity Health Chandler Regional Medical Center
Immediate Past Chair	Victor J Napolitano	Alliance Bank of Arizona
Secretary	Jane Poston	J2 Media
Treasurer & Incoming Board Chair	Lori Gallegos	First Credit Union
Legal Counsel	Richard Amoroso	Squire Patton Boggs
Business Development Chair	Jeremy McClymonds	FORM Prosperity Wealth Advisors
Mktg/Comm/IT Chair	Ryan McCaigue	Unwired Engineering
Programs & Events Chair	Molly Bell	GoDaddy
Finance Chair	Aaron Dock	Salt River Project
Ostrich Festival Chair	Ralph Guariglio	Arizona Residentail & Commerical Realty
Governance	Dan Kush	Consultant

BOARD OF DIRECTORS

Golf Chair	Sergio Baiza	Wells Fargo Bank
Public Policy Co-Chair	Carlos Becerra	Toyota Financial Services
	Michael Brienza	Earnhardt Auto Centers
	Adrienne Bryant	Bryant Commercial Real Estate
Women In Leadership Co-Chair	James Christensen	KCA Event Management
	Kate Ford	PayPal
Education Co-Chair	Michael Garza	Payroll Control Systems
	Dr. Craig L Gilbert	Chandler Unified School District
	Teri Gittus	Pioneer Title
Tourism Chair	J. Green	Texas Western Hospitality
	Steve Greenhalgh	Arizona Pest Prevention
	Dr. Bill Guerriero	Chandler Gilbert Community College
Public Policy Co-Chair	Rick Heumann	CMA
	Tim Layton	Air Products & Chemicals
Education Co-Chair	Renee Levin	Intel Corporation
	Mike McClanahan	St. Vincent De Paul
	Steve Murphy	Horseshoe Bend Energy
	Warde Nichols	ASU
	Gilbert Ochoa	Creative + Cultural
	Laureen Pugh	Gear Up Promotions
	Deliah Rose	Gila River Hotels & Casinos
	Rustyn Sherer	APS
	Dunston Simpson	Cox Business Solutions
	Merlin Smith	Garmin International
Young Executives Chair	Delaney Starks	Bell Mortgage
Ex-Officio	Jay Tibshraeny, Mayor	City of Chandler
Chamber Foundation Chair & Ex-Officio	Joan Saba	Saba's Western Wear
Ex-Officio	Jeff Weninger	AZ House of Representatives

CHANDLER CHAMBER OF COMMERCE 2018 PUBLIC POLICY & GOVERNMENT RELATIONS*

Division Chairs: Rick Heumann - CMA, Michael Brienza - Earnhardt Auto Centers, John Repar - Retired Consultant

Listed below are the individuals who have participated in the Chandler Chamber Public Policy efforts.

Kareem Abdullah	Bob Hazlett	Paul Pastore
Raphael Ahned	Jose Hernandez	Greg Patel
Charlotte "Charlie" Allred	Vanessa Hernandez	Jennifer Pawlik
Danny Andersen	Rick Heumann	Ryan Peters
Dr. Kenneth Baca	Rosalie Hirano	Glen Porter
Dr. Cindy Barnes	Michelle Hirsch	Katie Prendergast
County Supervisor, Denny Barney	Barbara Hoffman	Danae Presler
Stephen Belflower	Mike Hoffman	Sally Putnam
Matthew Benson	Don Howard	Beatriz Ramirez
Lana Berry	Councilmember Sam Huang	Brandon Ramsey
Jim Bishop	Debra Janusee	Jerry Raviol
Catrina Boppart	Melanie Jones	Sec. of State Michele Reagan
Natalie Bowers	Beau Kebodeaux	John Repar
Senator Sean Bowie	George Kimble	Julie Robertson
Linda Brady	Terri Kimble	Councilmember Terry Roe
Jana Brandt	John King	Alexander Rohrs
Michael Brienza	Janae Kistler	Kurt Rohrs
Beth Brizel	Eileen Klein	Brian Rosario
Justin Bro	Tony Krzrnarich	Wendi Ruiz
Jonvieve Bryant	Gina LaBenz	David Ryan
Bob Burns	Letha Lamb	Joan Saba
Jennifer Carusetta	Dawn Lang	Greg Safsten
Jasmine Chamblin	Mark Lastovica	Stephanie Salazar
Bernadette Coggins	Tim Layton	Rick Scott
James Cole	Renee Levin	Dave Seeman
Candice Copple	Matthew Ligouri	Jack Sellers
Jeni Culbertson	Councilmember René Lopez	Rustyn Sherer
Terrie D'Ambrosio	Chris Mack	Farhana Shifa
Carly Daniels	Dave Mahan	Mark Slyter
Aaron Dock	Sally Mansuri	David Smith
Mike Dodson	Alex Martinez	James Smith
Tara Dondas	Caryn Martinez	Nelly Stephen
Thomas Dorn	Paul Maryniak	Councilmember Mark Stewart
AZ Supt. of Public Inst. Diane Douglas	Jeff McBee	Vernon Stewart
Matt Eberle	Dr. Kevin Mendivil	Matt Strom
Councilmember Nora Ellen	Adam Merrill	Susan Sullivan
Eric Emmert	Representative J.D. Mesnard	Garrick Taylor
Kenneth Epps	Diane Meulemans	Kyle Timmons
Representative Mitzi Epstein	Kevin Michaels	Aaron Upchurch
Cindy Erwin	Micah Miranda	Pamela Van Kampen
Angie Favela	Jeff Mirasola	Dr. Jan Vesely
Ed Flynn	Darron Moffatt	Andy Viswanathan
Brooke Forstrom	Mark Molina	Joyce Vogt
Sheri Furrow-Hadley	Bert Moll	Dave Waltzer
Harvey Gibson	David Moss	Steve Weichert
Dr. Craig Gilbert	Tiffani Motley	Diane Wendt
Teri Gittus	Kim Moyers	Representative Jeff Weninger
Anthony Gleich	Zella Muro	Bryan Winfrey
Julie Graham	Steve Murphy	Stephanie Winn
Joelle Green	Michelle Murr	Shelly Winson
Steve Greenhalgh	Stephanie Navarro	Senator Steven Yarbrough
Eric Gudino	John Neiman	
Theresa Gunn	Doug Nick	
Cynthia Hardy	Hazel Nieves	
Victor Hardy	Representative Jill Norgaard	
Vice Mayor Kevin Hartke	Billy Parker	

* Note: This document does not necessarily represent the beliefs or positions of these members or the businesses they represent.



SUPPORTING ECONOMIC GROWTH

Fostering job creation helps drive a healthy economy. That's why SRP joins forces with local businesses and community leaders. From attracting out-of-state companies to supporting nonprofits and connecting customers with our money- and energy-saving advice, we proudly support efforts that help our state grow and prosper. Find out more at [PowerToGrowPHX.com](https://www.PowerToGrowPHX.com).

SRP can help you grow your business too with rebates on energy-efficient upgrades. Visit [savewithsrpbiz.com](https://www.savewithsrpbiz.com) for details.



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