

A large saguaro cactus stands against a clear blue sky. The cactus has several tall, columnar arms, some with smaller arms growing from them. The lighting is bright, creating a lens flare effect near the base of the cactus. The background shows a desert landscape with other cacti and rocky terrain.

CHANDLER CHAMBER OF COMMERCE

HOW WE STAND

2015

A Guide for Chandler
on Legislative and Political Issues



Camille Cisek

Orbital Sciences

Chandler Chamber, 2015 Board Chair

The Chandler Chamber of Commerce is the prominent voice of the Chandler business community. In light of the critical issues addressed within our legislature, the Chamber's Public Policy Committee actively tracks the status for our members. We are advocates for business-friendly legislation at federal, state, county, and local levels. The Chamber helps attract new businesses, employees and industries to the community while helping our members grow their businesses.

The Chamber also plays an integral part in fostering dialogue between the business community and our elected officials. We feel it is important to develop policy positions consistent with the Chamber's mission and provide a forum for advocacy on issues that impact the Chandler community.

The Chandler Chamber connects local businesses, service organizations and all levels of government to create an environment where people want to live, work and play.



Terri Kimble

President/CEO

Chandler Chamber

Thank you for taking interest in the Chandler Chamber's 2015 "How We Stand" Booklet. Many issues can impact a business's bottom line and the community's economic competitiveness. We recognize that legislative policies can help determine the success of our members. This booklet is a blueprint of legislative priorities developed to help build business prosperity.

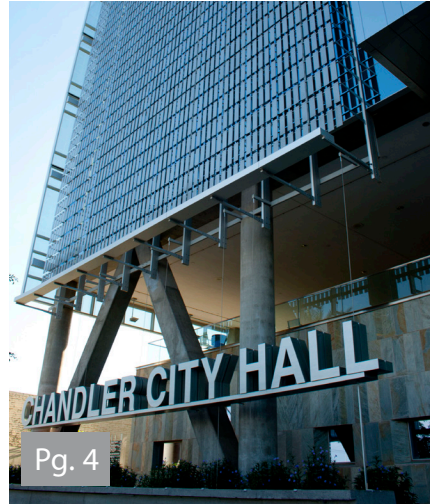
When we engage and take action, it is a win-win situation. One of our main responsibilities is to research and inform our members of any legislative issues that would affect the outcome of the prosperity of not only our stakeholder businesses, but our entire business community.

We have created "How We Stand" to serve as a tool to encourage and support the development of the Chandler community. Thank you for your dedication to help further development and create opportunity for business as well as community.

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Public Policy/Government Relations Division Program of Work

Mission

To proactively engage and influence the outcome of public policy issues and the endorsement of pro-business candidates to sustain and further enhance the healthy business climate in the City of Chandler and Arizona.

Government Relations

The work of the Good Government Committee includes:

- 1) Expanding upon the Candidate Endorsement program and candidate forums;
- 2) Collaborating with the East Valley Chamber of Commerce Alliance, the Arizona Chamber of Commerce, and the US Chamber of Commerce on legislative and congressional report cards;
- 3) Working with various governmental groups on issues that affect businesses in Chandler. This includes organizing various events with municipal and legislative leaders, including the East Valley Breakfast with the Governor and the East Valley Chambers of Commerce Alliance Legislative Breakfast.

Public Policy

The work of the Public Policy Committee includes:

- 1) Hosting bi-weekly Public Policy Committee meetings to discuss current issues;
- 2) Seeking input from experts in order to give committee members knowledge about hot issues;
- 3) Developing the “How We Stand” document to share our pro-business objectives with elected leaders;
- 4) Collaborating with The East Valley Chambers of Commerce Alliance in analyzing legislative bills;
- 5) Developing advocacy plans when municipal or legislative issues require our involvement to achieve the desired outcome;
- 6) Promoting Chamber members for state and local boards and commissions.



Development of Chamber Positions

The Chandler Chamber of Commerce is an organization driven by more than 1,300 members, representing over 100,000 employees of businesses operating within the Chandler area. The Chamber's Board of Directors develops and executes an annual strategic plan by adopting public policies. Recognizing the impact to the business community, Public Policy and Government Relations efforts are high priorities for the Chamber.

The Chamber's mission is to build a strong economic environment conducive to business success in Chandler and the surrounding area. The Public Policy Committee stays involved with policy issues being discussed by Congress, the Arizona Legislature, and Chandler City Council, to ensure any decisions support the mission of the Chamber.

The role of the Committee is to determine what effect proposed legislation, city ordinances, or ballot propositions have on the business community. The Committee composes statements that are submitted to the Board of Directors' Executive Committee for review and approval. The statement is then presented to the Chamber's Board of Directors for ratification. The Chamber uses this process to develop its positions on public policy issues.

The Chandler Chamber of Commerce is an active participant in the East Valley Chambers of Commerce Alliance along with Apache Junction, Gilbert, Mesa, Queen Creek, Tempe, and Scottsdale Chambers. The mission of the Alliance is to coordinate and communicate between the East Valley Chambers. Together the Alliance represents more than 5,500 businesses, one of the largest groups in the state.





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2015

How We Stand

Economic Development

Principle

The Chamber supports the City of Chandler's efforts to attract and retain businesses that provide jobs at all levels of the economic spectrum and needed services in the local community through fair tax, fee, and fiscal policies.

Positions

Support economic development and planning efforts that create a diverse business climate that supports businesses of all sizes in Chandler to make it a "destination."

Support the role of the Chandler Economic Development Advisory Board in early planning to create short and long-term economic development strategies for the City.

Support the City's use of eminent domain and incentives when prudent and necessary to maintain or expand long-term economic environment.

Encourage the City of Chandler to expedite the permitting process for businesses and continue to promote the Small Business Assistance team.

Encourage the City of Chandler to support the Chamber's efforts to educate small businesses on the simplified bidding process and on how to communicate more effectively in the expanding market through small business summits and conferences.

Develop short and long-term plans to encourage urban beautification including transportation corridors and decreased blighted areas, especially through education of retail business owners on programs such as the Commercial Reinvestment Program.

Utilize the Retention and Expansion program between the Chamber and the City for retention and expansion visits with local businesses.



Economic Development *Continued*

Develop a timely and consistent process for partners to access and collect data that allows the Chamber to analyze the success of the program.

Continue to support various higher education institutions in Chandler.

Support expansion of the “knowledge economy” in Chandler through incentives for public and private investments in research and development in various disciplines including high tech manufacturing, the biosciences, healthcare, and renewable energy.

Support the redevelopment of under-producing commercial properties at intersections throughout the City through the use of the Mayor’s 4-Corner Retail Committee Report and continue to monitor the results.

Support public and private investment in infrastructure necessary to help enable

high-tech manufacturing investments and growth.

Give quarterly reports to City Council on business climate and trends.

Support the City’s efforts in Regional Economic Development by fostering strong relationships with the Greater Phoenix Economic Council (GPEC), the Arizona Commerce Authority (ACA), and the Maricopa Association of Governments (MAG).

Encourage the use of tools, such as revenue allocation districts or tax increment financing, to reduce or eliminate barriers to investment in Arizona.

Support the implementation of an Entertainment District in Chandler, where appropriate.

Encourage alternative methods of urban planning. This can involve encouraging construction of additional horizontal parking structures, construction of multi-family housing, and housing above storefronts.

Work with the City to provide transitional assistance for new businesses and employees residing in Chandler by sharing information on community resources and opportunities.

Support regular reviews of city elected officials' compensation to reflect the time commitment necessary.

Municipal Budget

Principle

Prioritize spending to maintain Chandler's current levels of service, to maintain our quality of life, and ensure that Chandler is a business-friendly city, now and in the future.

Positions

Support efforts to minimize the impact of construction projects on local businesses.

Work with the Cities Economic Development department on utilizing the Chamber as the business liaison during construction projects to assist business in a more effective manner.

Encourage the Government to provide a complete picture of spending activities so that the budgeting process is transparent. Support a balanced budget that does not compromise quality of life or adversely affect the business community now and in the future.

Eliminate the use of accounting gimmicks, such as sweeping money from the HURF, to "balance" the state budget

because they create long-term fiscal problems for the state. Also encourage the Legislature to put a plan in place to restore money diverted by these techniques.

Educate the local business community, City officials, and the public on recognizing the importance of including and utilizing local Chamber businesses whenever possible.

Support revenue policies and programs, especially those of the Chandler Chamber that bolster businesses of all sizes and types.

Support continued efforts to maintain the highest financial standards to protect the City's bond rating.

Support funding to properly accommodate the City of Chandler Economic Development efforts.

Support a budget that maintains critical infrastructure at a level that continues to encourage job growth and retention.



Municipal Budget *Continued*

Support a budget that protects public safety funding to ensure a safe community, recognizing its link to economic development.

Support an amendment to the City's charter to increase term limits for the mayor and city council from eight to twelve years to provide continuity for the City's legislative process.

Build-Out and Community Quality

Principle

The Chamber supports the City of Chandler's General Plan Amendment to ensure our high quality of life is sustained as our community reaches build-out.

Positions

Support economic development that balances the needs of business corridors and neighborhoods.

Support appropriate use of the Chandler Municipal Airport and protect it from infringement of conflicting land use.

Support new and innovative ways to address downtown parking in Chandler as the city continues to grow. This includes being proactive so that the City is not searching for solutions to a problem and is instead prepared for growth.

Support maintenance and improvement of environmentally-viable infrastructure that minimizes the use of non-renewable resources provided by the City to ensure

long-term sustainability. Support the City's parks and recreation services as an economic development tool.

Ensure Chandler Chamber participates in the upcoming general plan update and adheres to the current City of Chandler plan.

Continue to focus on neighborhood quality in all areas of Chandler.

Support the City's Adaptive Reuse efforts to meet the needs of neighborhoods and provide recreational amenities.

Multi-modal Transportation

Principle

The Chamber encourages the City of Chandler to fund transportation projects that connect metropolitan and rural areas for business, tourism, and leisure travel by multi-modal systems that increase economic growth, reduce traffic, and enhance quality of life.

Positions

Support an update of the transportation master plan that would recommend standards and accountability for all modes of transportation in the City.

Support multi-modal transportation collaboration between Chandler and its surrounding communities.

Begin collaboration and necessary studies to provide light-rail on Arizona Avenue.



Support planning and development land uses that include limitations on residential encroachment, to ensure the long-term economic viability of Chandler Municipal Airport and Stellar Airpark.

Support efforts for development and infrastructure improvements at Chandler Municipal Airport. The Chamber recognizes that the airport is an economic catalyst and therefore we oppose efforts to reduce funding that would negatively impact operations or expansions.

Support development of a regional and statewide transportation plan provided that there are associated funding mechanisms and appropriate accountability controls.

Support continued construction of the regional freeway system with priority given to the William Gateway (SR 24) and the South Mountain Freeway (Loop 202). Support a legislative effort to study revenue sources for all transportation infrastructure.

Support action that maintains and enhances pedestrian walkability and the cyclist friendly nature of Chandler as the area expands.

Enhance bus service to major employment corridors and the general community.

Consider ways to improve walkability in downtown Chandler as the area expands.

Education/Workforce Development

Principle

The Chamber acknowledges the need for a nationally recognized education system that produces college and career ready graduates that can compete globally and fulfill workforce needs in order to attract and retain high-paying industries to the state.

Positions

Encourage an excelling Pre K-12 education system and support for higher education and workforce development.

Encourage innovative programs that attract and retain an educated workforce to maintain a talented and diverse entrepreneurial environment.

Support increased Pre K-12 per pupil funding with academic growth accountability as well as increased funding for special needs schools and programs.

Support funding for a balanced education plan that enhances STEM at all grade levels to compete aggressively in the global economy.

Support greater emphasis on civics, entrepreneurship, research methodology, and business education to prepare students for informed citizenship and understanding of business issues.

Urge for innovative methods that increase access to technology, equipment, and curriculum in order to advance education delivery at all grade levels.

Support school choice that offers open enrollment for district, charter, online, and private schools to best meet the needs of individual students.

Support a modernization of K-12 student tracking systems that ensures accurate attendance counts on a daily basis.

Support legislative action that holds all Pre K-12 schools to the same accountability standards as traditional Pre K-12 schools.

The Chandler Chamber encourages an educational system overhaul of K-12 funding, with a focus on maintenance, operations, desegregation, and capital.

Support a commitment to increase career and technical programs in the Pre K-12 education system.

Support the adoption of an assessment for the "Arizona's College and Career Ready Standards" in addition to increase the number of students who are college and career ready.

Support efforts such as the Chandler Education Coalition, the Kyrene/Tempe Business Advisory Council, and the Arizona Business and Education Coalition (ABEC), in order to increase the overall community involvement in the education process.

Support requiring student passage of a standardized test for high school graduation.

Encourage employers to implement internships for mentoring and career and technical development.



Support competitive compensation for teachers and encourage merit-based promotion.

Support increased funding to community colleges and public universities to increase the number of students who complete post-secondary degrees with certificates in order to fulfill critical city, state, and national educational and training goals.

Support evidence based measures for funding for all Arizona universities that provides the innovation necessary to support higher student achievement levels.

Collaborate with the Arizona Board of Regents to build upon the existing strengths of the university system and ensure world-class research capabilities, access for qualified students, and excellent workforce preparation.

Support all efforts to achieve stable and predictable funding that rewards performance, increased flexibility and minimized costs of university operations, and to evolve the university governance model to allow greater differentiation among universities while preserving fiduciary oversight.

Encourage training and education for displaced workers and veterans to help them succeed in the 21st century workforce.

Employer/Employee Relations

Principle

The Chamber supports the development of a labor environment that is competitive worldwide and one that meets the unique needs of Arizona employers.



Positions

Support legislative action that maintains the integrity of the unemployment insurance system so that it is fairly adjusted to meet the needs of the State and does not require borrowing of federal dollars or the augmentation of costs to business in order to balance the unemployment insurance fund.

Oppose changes to workers' compensation benefits that increase costs to employers while simultaneously supporting medical care and administration reforms that decrease workers compensation costs.

Support the funding and development of job training programs that provide basic skills. This includes English language training as well as career and technical skills that are needed in the technology, biosciences, mechanical, environmental, arts, and healthcare fields.

Support guaranteeing the right to vote by secret ballot in labor union organization decisions.

Support maintaining Arizona's status as a "right-to-work" and "employment-at-will" state.

Energy & Utilities

Principle

In order to ensure the safe, reliable, and affordable provision of services to Arizona industrial, commercial, and residential consumers, the Chamber

supports policies and legislation that support the continued development of statewide energy and telecommunications infrastructure.

Positions

Support utility initiatives and innovations that keep utility rates fair and affordable without compromising service, safety or reliability to meet evolving energy needs.

Support the continued viability of the Four Corners Power Plant and the Central Arizona Project with protection for the Navajo Generating Station.

Protect existing Arizona businesses and support future industry growth to keep Arizona one of the lowest-cost energy states.

Support the development of environmentally beneficial alternative fuels and renewable energy that is economically feasible and fair across all consumer classes.

Support legislative incentives that encourage renewable energy development which minimizes cost shifting among consumer classes while supporting equitable cost recovery for businesses that elect to invest in these important technologies.

Support incentivizing local fuel resources to keep production, sales, and consumption in-state as much as possible.

Support reasonable energy efficiency initiatives that do not place a disproportionate burden on businesses or exceed federal standards.

Energy & Utilities *Continued*

Support a financially healthy electric grid, policies, initiatives, and investments that enhance Arizona's energy infrastructure system.

For the benefit of ensuring stable, affordable, and reliable energy for all Arizona businesses. The Chamber supports a regulated utility environment in the state.

The Alliance supports state primacy under the EPA Clean Power Plan. Support Arizona in developing, through extensive stakeholder collaboration, its State Implementation Plan in response to federal carbon emission reduction requirements.

The Chamber legislation, regulation and policies should recognize value in the electric power grid as an asset requiring consistent maintenance, improvement, and support through investments by all those who use and operate the grid.

Support Arizona in defending State primacy and the State's role regarding EPA's carbon emission reduction requirements under the Clean Air Act.

The Alliance supports the protection of Arizona's critical energy infrastructure, including but not limited to the generation, transmission, and distribution assets already operating.

protect our natural resources, yet are sensitive to Arizona's unique needs and do not place an undue burden on businesses.

Positions

Work with Arizona's federal delegation to address overreach by the federal government in regulation, ensuring that our forests and federal lands are properly managed for the health and safety of our citizens. Also making sure that Arizona's needs are adequately addressed and funded, including military and transportation.

Oppose air quality legislation that exceeds federal requirements, as well as oppose federal regional haze regulations that are based on visibility standards not perceptible to the human eye, do not result in significant health benefits, and increase costs on businesses and consumers.

Address lengthy and burdensome permitting and licensing timeframe to reduce the effect of regulatory burdens that unnecessarily harm business.

Support the concept of the 1980 Groundwater Act as well as development of long-term sustainable water supplies in the East Valley. Encourage direct groundwater recharge projects.

Support the Department of Water Resources efforts to promote statewide water conservation and ensure coordination between active management areas.

Support efforts such as the Arizona Water Banking Authority that will help Arizona fully utilize its entire Colorado River entitlement.

Environment

Principle

The Chamber supports balanced environmental policies that

Support a practical and balanced approach in addressing the Endangered Species Act requirements without negatively impacting the region's water supply or our ability to develop economically.

Support the expansion of the economic incentives for LEED's (Leadership in Energy & Environmental Design) certified buildings, sustainable development, and a healthy environment.

Support legislation that encourages industry and manufacturing to utilize environmentally friendly methods such as improving mass transit systems and encouraging the use of alternative fuels.

Support legislation that encourages clean, sustainable energy production with minimal impact on migration corridors and wildlife habitats.

Support ADEQ's (Arizona Department of Environmental Quality) ability to protect the state's primary role in implementing the Clean Air Act.

Support the State's ongoing efforts for clean air, including the creation and implementation of the maintenance plan for PM10, which is particulate matter found in the air as defined by the Environmental Protection Agency (EPA).

Monitor the EPA's forthcoming rule on Ozone, as it will place Maricopa County in non-attainment which can be accompanied by financial penalties.

Monitor the EPA's rule on "Waters of the U.S.", as it may impact the construction industry.

The Chamber urges the State of Arizona to respond to the EPA's "carbon rule", of the Clean Air Act, ensuring low cost electric power for Arizona Businesses.



Environment *Continued*

Support effective management of state forest lands.

Support efforts to reduce greenhouse gas emissions in the atmosphere through a comprehensive legislative solution that recognizes that the problem is international in scope and includes the research and development of new technologies, but doesn't increase costs to businesses.

The Chamber supports state primacy under the EPA Clean Power Plan and the Clean Air Act. The Chamber supports Arizona in developing, through extensive stakeholder collaboration its State Implementation Plan in response to federal carbon emission reduction requirements. The Chamber urges the EPA to give deference to Arizona's reasoned policy and technical determinations.

Support improved regional planning of State Trust lands with a more thorough evaluation of the impacts of such planning decisions on businesses. Matters to be carefully considered include siting of waste facilities, transfer stations, and wastewater treatment plants, as well as transportation within the lands and utility infrastructure that make for a balanced community.

Urge a fair solution to the ongoing Underground Storage Tank (UST) remediation effort that will ensure proper clean-up of "orphan" tanks for environmental, public health, and economic development purposes while transferring all financial responsibility to UST owners for future remediation through insurance coverage.

Support collaboration between counties and municipalities on land use decisions.

Growth & Land Use

Principle

The Chamber believes in sustainable economic development that encourages business retention, expansion, and attraction with a balanced emphasis on local control of planning, orderly growth, and open space preservation.

Positions

Support legislation that encourages adaptive re-use efforts that allow businesses to repurpose vacant office/business space to minimize the negative impact of empty and underutilized structures.



Support legislative action that ensures parks are functional and safe for public use.

Consider eliminating Arizona's indirect-materials sales tax, as surrounding states have done, to make Arizona more competitive.

Tax & Fiscal Policy

Principle

The Chamber encourages maintaining or enhancing current business tax credits and exemptions and also opposes new taxes on business services that may adversely affect economic and business growth. Arizona must compete nationally and globally to attract and keep strong, healthy businesses.

Support reduction of the business property tax assessment ratio.

Urge the Legislature to consider responsible, well-balanced tax reform which promotes the long-term fiscal strength of the state and makes Arizona the most attractive state in the west for business.

Urge the legislature to address property tax inequities to remain nationally competitive.

Positions

Support an increase to the Business Personal Property Tax exemption threshold, to serve as an economic stimulus mechanism for businesses.

Support research and development tax credits to encourage industry innovation and ensure a globally competitive position.



Oppose any changes in the state-shared revenue formula that would reduce the percentage of state-shared revenues payable to cities and towns.

Support responsible stewardship of tax dollars to ensure they are used only for their intended purpose.

Oppose Taxpayers' Bill of Rights (TABOR) or similar measures that limit flexibility in funding decisions to provide services to our population.

Support the development of a coherent and reasonable policy for Transaction Privilege Tax (TPT) on internet sales that does not cause undue burden on small business.

Encourage tax incentives for start-up businesses.

Study the impact of developing special economic development zones to incentivize or encourage the attraction of new businesses to the area.

Affordable Healthcare Benefits

Principle

The Chamber recognizes the broad business and economic impacts of rising healthcare costs and the challenges businesses face in providing affordable healthcare benefits to employees. The Chamber also recognizes the positive economic impact the healthcare sector brings to community in high technology employment and capital projects.

Positions

Oppose efforts to repeal Medicaid Restoration and Expansion which was supported by the healthcare industry and business community and Chambers in 2013.

Support efforts to reform provisions of the Patient Protection and Affordable Care Act such as community rating or the excise tax placed on health insurance premiums that have resulted in increased regulation, healthcare expenses, and taxes.

Support increases in the AHCCCS (Arizona Health Care Cost Containment System) payment rates that cover actual care costs and thereby minimize hidden/shifted healthcare costs to private payers.

Support training and recruiting efforts in the medical community to meet the demands of a high quality standard of care in the community.

Support appropriate medical liability reform measures that limit frivolous litigation and reduce the costs of healthcare and health insurance.

Support the Federal government's (Medicaid, Medicare, Military, etc.) ability to negotiate lower pharmaceutical costs. Study the business and financial impacts of the Federal Health Insurance Marketplace on businesses and employees.

Study the effects of Accountable Care Organizations (ACOs) and their efforts to provide improved quality of care while reducing the cost of healthcare.



Encourage federal advocacy efforts to reform the existing Emergency Medical Treatment & Labor Act (EMTALA) in order to minimize the financial impact to the business community.

Support raising awareness of the positive effects of workplace wellness and giving tax-favored status to programs aimed at keeping employees healthy.

Economic Vitality & Expansion

Principle

The Chamber supports the creation and implementation of a competitive and comparative statewide economic development strategy for quality business development, attraction, expansion, and global tourism in Arizona. The Chamber also champions foundational efforts in targeted, high-value base sectors to improve the region's competitiveness.

Positions

Support incentives for public and private investments in research and development in cutting-edge technologies of various disciplines such as joint education, seed-fund programs, and collaborative research in bioinformatics and bioengineering.

Oppose Federal and State legislative interference in the ability of local governments to offer incentives for business development.

Support the Arizona Commerce Authority's approach to expand Arizona's economy by recruiting businesses from other states and countries to help Arizona compete in the global economy.

Economic Vitality & Expansion *Continued*

Support legislative actions that allow universities to obtain an equity position in entrepreneurial business ventures that bring innovative products to market.

Encourage global business collaboration by connecting with other global communities to expand business vitality through initiatives similar to the Sister Cities programs.

Encourage collaboration among all levels of government to promote a business friendly environment throughout the state.

Support the development of a readily available and comprehensive assistance program for small business owners in the procurement process.

Protect military installations as an economic catalyst by protecting surrounding land from residential encroachment as well as requiring and/or providing incentives for compatible development. Oppose efforts to reduce funding that would negatively impact operations or expansions.

Support the existing Government Property Lease Excise Tax and Government Property Lease Tax abatement programs.

The Chamber supports tourism as a necessary part of Arizona's economic vitality.

The Chamber encourages the growth of the craft brewing, wine producing and liquor distillation industries. The Chamber supports

positive efforts to clarify existing craft brewing laws in order to retain retail establishments.

Efficient & Effective Government

Principle

We expect that state legislation, policymaking and appropriations be done by elected legislators and not at the ballot box.

Positions

Oppose attempts by the legislature to solve legislative issues through the referendum process unless such solutions require a vote of the electorate.

Support efforts to increase requirements for ballot initiatives.

The Chamber supports efforts to reform ballot referendums and the initiative process, including permitting legislative changes to initiatives with voter ratification and requiring legislative council to review and title initiatives prior to signature collection.

Support a transparent, accountable campaign finance system.

Support a regular and periodic legislative review and modernization of budgetary formulas, including those for AHCCCS and education.

Support an amendment to legislative terms of office. Increase the terms for state senators from two to four years with staggered elections and increase term limits for both chambers from eight to twelve years to provide continuity in the state legislative process.

Support statutory limits to the length of the Legislative session and creation of a well-defined and disciplined interim process that provides consistent and transparent policy making.

Support a review process for government administrative decisions adversely affecting businesses.

Transportation

Principle

The Chamber encourages a safe and efficient multimodal transportation system that connects people to job centers and stimulates economic growth locally and regionally.

Positions

Support efforts to complete the Loop 202 South Mountain Freeway to take advantage of its potential for economic growth.

Support efforts for development and infrastructure improvements at Chandler Municipal Airport.

Support collaboration efforts among Chandler Municipal Airport, Phoenix-Mesa Gateway Airport, and Phoenix Sky Harbor International Airport.

Support planning and development for international trade routes through Arizona such as the development of Interstate 11.



Transportation *Continued*

Support increased appropriations of state and federal transportation dollars such as money to fund mandates from the Federal Surface Transportation Act based on growth and development needs. Oppose efforts that would divert these funds currently designated for East Valley transportation projects.

Lobby to stop the sweeping of HURF and other dedicated transportation funds and explore ways to fund transportation system that is conducive to economic growth, tourism, and trade.

Support development of a regional and statewide transportation plan with accountability controls.

Support the restoration of appropriate funding for transportation plans.

Support innovative funding solutions such as public-private partnerships for the advancement

of public transportation infrastructure.

Support the continued enhancement of the visual aesthetics along transportation corridors.

Support the development of incentives for alternative fueling infrastructure to accommodate the new transportation fuels.

Support regional collaboration efforts for development of passenger rail and freight.

The Chamber supports legislation that ensures that insurance and liability issues are fully addressed with transportation network companies (“ridesharing”), in a manner that treats all for-hire transportation services equally, promotes fair, free market competition and protects public safety with the least amount of government regulation.



Immigration

Principle

The Chamber supports comprehensive federal immigration reform that is responsible, stimulates the economy, and creates jobs. Reform would not only improve enforcement to protect the border, but also facilitate the flow of trade and travel.

Positions

Work to reform our legal immigration system, including both green card reform and implementation of workable temporary worker programs for high-skilled and lesser-skilled workers.

Streamline the visa process for foreign investors and workers by allowing for creative solutions, including visas for property ownership and investment.

Support comprehensive federal immigration reform that includes a market-driven Federal foreign worker system.

Support a federal employment verification system that is workable for employers.

Improve employers' access to advanced degree holders by allowing foreign graduates of American Universities to work in the United States legally.

Tort Reform

Principle

The Chamber supports reforming the tort and legal system so that

it's not as costly to businesses and reduces the amount of frivolous lawsuits.

Positions

Oppose the "over criminalization" of corporate conduct by federal agencies, so that corporations are not punished for the acts of a single employee.

Support legislation to end abusive practices of lawsuit lending companies and work to transition Arizona to a modified comparative fault state from a pure comparative fault state.

Advocate for protection from punitive damages in product liability cases where the business followed all applicable laws and regulations.

Continue to improve Arizona's tort and legal system so it is viewed favorably in the marketplace and creates a competitive economic environment.

Climate Change

Principle

The Chamber supports legislation that reducing the effects of Climate Change and reducing greenhouse gases, without putting undue burden on businesses.

Positions

Support efforts to reduce greenhouse gas emissions in the atmosphere through a comprehensive legislative solution that recognizes that the problem is international in scope, but doesn't increase costs to businesses.



Climate Change *Continued*

Support the research and development of new technologies that would reduce greenhouse gases and increase efficiency, while being beneficial to business.

Defense and Cybersecurity

Principle

The Chamber supports legislation that provides information and security for businesses in regards to cyber-threats.

The Chamber also supports the Defense and Aerospace industry as an economic engine for Arizona, as well as enhancing National Security.

Positions

Enact cybersecurity information-sharing legislation that includes robust safeguards for business that voluntarily exchange threat data with their peers and government partners.

Urge policymakers to adopt positive incentives, such as full liability protections, as part



of cyber legislation to enable companies to take decisive actions during national incidents.

Increase awareness and education of US businesses through a public-private partnership with federal, state, and local entities to promote cybersecurity as part of businesses overall risk management process.

Engage the U.S. defense and intelligence communities on the private sector's role in the nation's evolving cyber defense strategy, including topics such as active defense and deterrence.

Support a fiscally responsible defense budget that protects national security.

Promote the defense and aerospace industry as an economic engine for Arizona.

Work to protect Arizona's defense industry from the potentially devastating impact of automatic sequestration budget reductions.

Elected Officials- City of Chandler

As of November 2014

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Elected Officials- State of Arizona



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Email: barneyd@mail.maricopa.gov
www.maricopa.gov/BOS



**Arizona Department of Education
Superintendent Diane Douglas**

1535 W Jefferson Street
Phoenix, AZ 85007
Tel. (602) 542-5460
Email: adeinbox@azed.gov
www.azed.gov

Arizona State Legislature

1700 West Washington, Phoenix, AZ 85007-2890

Legislative District 17



Senator Steve Yarbrough (R)

Tel. (602) 926-5863
syarbrough@azleg.gov

Legislative District 18



Senator Jeff Dial (R)

Tel. (602) 926-5550
jdial@azleg.gov



Representative Jeff Weninger (R)*

jweninger@azleg.gov



Representative Jill Norgaard (R)*

jnorgaard@azleg.gov



Representative J.D. Mesnard (R)

Tel. (602) 926-4481
jmesnard@azleg.gov



Representative Bob Robson (R)

Tel. (602) 926-5549
brobson@azleg.gov

*Newly Elected, phone numbers not available at time of printing

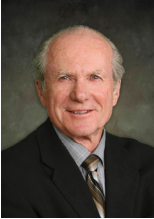
Arizona Corporation Commission

Commissioners Wing

1200 West Washington, Phoenix, AZ 85007-2996

(602) 542-2237

www.cc.state.az.us



Commissioner Bob Burns (R)

RBurns-web@azcc.gov



Commissioner Tom Forese (R)

forese-web@azcc.gov



Commissioner Doug Little (R)

little-web@azcc.gov



Commissioner Susan Bitter Smith (R)

BitterSmith-web@azcc.gov



Commissioner Bob Stump (R)

stump-web@azcc.gov

Elected Officials - United States
United States Senate
www.senate.gov



United States President (D)
President Barack Obama

The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20500
Tel. (202) 456- 1111
www.whitehouse.gov



Senator John McCain (R)

241 Russell Senate Office Bldg.
Washington, DC 20510
Tel. (202) 224- 2235
2201 East Camelback Rd, Suite 115
Phoenix, AZ 85016
Tel. (602) 952-8702



US Senator Jeff Flake (R)

368 Russell Senate Office Bldg.
Washington, DC 20510
Tel. (202) 224-4521
2200 E Camelback Rd, Suite 120
Phoenix, AZ 85016
Tel. (602) 840-1891

United States House of Representative
www.house.gov



Congressional District 5
US Representative
Matt Salmon (R)

2349 Rayburn House Office Bldg.
Washington, DC 20515
Tel. (202) 225-2635
207 North Gilbert Rd, Suite 209
Gilbert, AZ 85234
Tel. (480) 699-8239



Congressional District 9
US Representative
Kyrsten Sinema (D)

1237 Longworth House Office Bldg.
Washington, DC 20515
Tel. (202) 225-9888
2944 N 44th St, Suite 150
Phoenix, AZ 85018
Tel. (602) 956-2285

Public School Districts located in Chandler with Elected Officials

Chandler Unified School District

1525 West Frye Rd
Chandler, AZ 85224
Tel. (480) 812-7000

www.chandler.k12.az.us

Member	Bob Rice
Member	Barb Mozdzen
Member	Annette Auxier
Member	Karen McGee
Member	David Evans

Kyrene School District

8700 South Kyrene Rd
Tempe, AZ 85284
Tel. 480-541-1000

www.kyrene.org

Member	Ross Robb
Member	Bernadette Coggins
Member	Michelle Hirsch
Member	John King
Member	Kristin Middleton

Tempe Union High School District

500 West Guadalupe Rd
Tempe, AZ 85283
Tel. (480) 839-0292

www.tuhsd.k12.az.us

Member	DeeAnne McClenahan
Member	Moses Sanchez
Member	Michelle Helm
Member	Brandon Schmoll
Member	Sandy Lowe

Mesa Public Schools

63 East Main St
Mesa, AZ 85201
Tel. (480) 472-0000

www.mpsaz.org

Member	Jenny Richardson
Member	Ben Smith
Member	Michael Nichols
Member	Steven Peterson
Member	Dr. Ben Whiting

For a complete listing of schools in Chandler, visit the Chandler Chamber website, at
www.chandlerchamber.com

Chandler Chamber of Commerce 2015 Chamber Board of Directors

Executive Committee

Board Chair	Camille Cisek	Orbital Sciences Corporation
Immediate Past Board Chair	Dan Kush	Nokia
Chair Elect	Jeremy McClymonds	FORM Prosperity Wealth Advisors
Secretary & 2015 Ostrich Festival Chair	Lauren Pugh	Gear Up Promotions
Treasurer	Scott Leckey	Banner Desert Health Center
President/CEO	Terri Kimble	Chandler Chamber of Commerce
Public Policy Co-Chair	Stephanie Salazar	Arizona State University
Public Policy Co-Chair	Rustyn Sherer	APS
Member Development Chair	Kelly Pike	PayPal
Marketing/Communications/IT Chair	Ryan McCaigue	Unwired Engineering
Member Services & 2016 Ostrich Festival Chair	Ralph Guariglio	AZ Residential and Commercial Realty
Business & Economic Development Chair	Victor Napolitano	Alliance Bank of Arizona
Legal Counsel	Richard Amoroso	Polsinelli PC
Programs & Events Division Chair	Jane Hanson	Chandler Regional Hospital/Dignity Health
Members at Large	Mike McClanahan	Walmart
Members at Large	Steve Greenhalgh	Arizona Pest Prevention
Members at Large	Mahes Prasad	Wells Fargo Financial Advisors, LLC
Members at Large	Jay Curtis	First Credit Union
Members at Large	Teri Ferguson	Title 365
Members at Large	Christine Boles	Intel Corporation

Directors

Aaron Dock	SRP, Salt River Project
Dr. Linda Lujan	Chandler-Gilbert Community College
Farrell Quinlan	FAQ, LLC
J. Green	Hilton Phoenix Chandler
Jeff Kulaga	Downtown Chandler Community Partnership
Tim Layton	Air Products and Chemicals
Jim Brown	Fish Window Cleaning
Joan Saba	Saba's Western Wear, Foundation Board Liaison, ex-officio
John Simonson	Thorbred Chevrolet
Carlos Becerra	Toyota Financial Services
Mayor Jay Tibshraeny	City of Chandler Mayor, ex-officio
Nora Ellen	Keller Williams Realty East Valley, Chandler City Council, ex-officio
Shelly Winson	True Choice Benefits
Terry Locke	Chandler Unified School District
Tim Hovik	San Tan Ford
Jennifer Dennison	Phoenix Premium Outlets
Merlin Smith	GARMIN International
James Brewer	J. Brewer & Associates

Chandler Chamber of Commerce

2015 Public Policy/ Government Relations Leadership*

Division Co-Chairpersons: Stephanie Salazar, Arizona State University, and Rustyn Sherer, APS

Chamber member company representatives and Public Policy committee members who provided input to this document

Achen-Gardner Construction, Scott Kirchhofer	FAQ, LLC, Farrell Quinlan
AFLAC, Carol Farabee	FedEx Ground, Eric Pagano
Air Products And Chemicals, Greg Fotaine	Garner Healthy Living Everyday, Judith Garner
Allpro Anytime Transportation, Naomi Nilson	Goodman Schwartz Public Affairs-Dignity Health Rep, Stuart Goodman
Andersen Accounting & Tax Services, LLC, Danny Andersen	Hi-Res Design, Diane Deutsch
APS, Michelle Gettinger	Hometown USA, Margie Wilson
APS, Rustyn Sherer	In Position Technologies, Neal Jakes
Arch S. Jeffery, PLLC, CCM, Arch Jeffery	Insight Analytics, Ed Flynn
Arizona Department of Transportation, Brock Barnhart	Intel Corporation, Jason Bagley
Arizona House of Representatives, Jeff Dial	IPS Realty - John Neiman, John Neiman
Arizona House of Representatives, Tom Forese	Jackson White Law Offices, Tony Misseldine
Arizona House of Representatives, JD Mesnard	JBrewer&Assoc Inc, James Brewer
Arizona House of Representatives, Bob Robson	Keller Williams Realty East Valley - Estelle Wallace, Estelle Wallace
Arizona State Senate, Steve Yarbrough	Kheelan Business Technologies, Morgan Moran
Arizona State Senate, John McComish	Kieckhefer Properties, LLC, Bill Woodruff
Arizona State University, Stephanie Salazar	Kovach, Scott Bourdo
Arizona State University, Angela Creodon	Kyrene School District, Nancy Dudenhofer
Assistance League of East Valley, Sharon Doyle	Kyrene School District, Michelle Hirsch
Avnet, Marian Cotton	Landings Credit Union, Harvey Gibson
AZ Residential Commercial Realty - Bill Farretta, Bill Farretta	Legal Shield, Don Howard
AZ Residential Realty, LLC, Ralph Guariglio	LPL Financial, Brad Yeater
Banner Baywood Medical Center, Nancy Neff	MAG, Anubhav Bagley
Banner Gateway Medical Center, Todd Werner	Maricopa Workforce Connections, Patricia Wallace
Banner Health, Jason Bezozo	Michaels & Associates, Kevin Michaels
BASIS Chandler, Stephanie Terrell	Nationwide Insurance, Sergio Mencia
Benjamin Franklin Plumbing, Linda Stanfield	New Vistas Academy, Judy Cresanta
Bowman & Associates Insurance Agency, Brooks Honaker	Northern Arizona University - East Valley Campus, Leilani Carreno
Bryant Commercial Real Estate, Adrienne Bryant	Oceans of Opportunities, Jude Williams
Cactus Mountain Properties - Susan & Jerry Conner, Susan and Jerry Conner	Origami Owl, Gina LaBenz
Catalyst Computer Technologies, Steve Jaramillo	PayPal, Kelly Pike
Cemex, Laurie Preston	Payroll Control Systems, Michael Garza
Century Link, Jeff Mirasola	Primavera Online High School, Damian Creamer
Chandler-Gilbert Community College, Cindy Barnes-Pharr	REGUS, Cindy Paletos
Chandler-Gilbert Community College, Dr. Linda Lujan	Rogers Corporation, Loren Wise
Chandler Unified School District, Terry Locke	Saba's Western Wear, Joan Saba
Chandler Unified School District, Frank Narducci	Southwest Gas Company, Kevin Thompson
City of Chandler, Mayor, Jay Tibshraeny	SRP, Salt River Project, Linda Brady
City of Chandler, Vice Mayor, Rick Heumann	SRP, Salt River Project, Aaron Dock
City of Chandler, Councilmember, Trinity Donovan	State Farm-Tara Poaletti, Tara Poaletti
City of Chandler, Councilmember, Nora Ellen	Student-Tutor, LLC, Laura Peterson
City of Chandler, Councilmember, Kevin Hartke	Sun Valley Solar Solutions, Pel Abbott
City of Chandler, Councilmember, Jack Sellers	The Pampered Chef, Owen Fabert
City of Chandler, Councilmember, Jeff Weninger	Title 365, Teri Ferguson
City of Chandler, Patrice Kraus	True Choice Benefits, LLC, Shelly Winson
City of Chandler, Lori Quan	Unwired Engineering, Ryan McCaigue
Congressman Matt Salmon's Office, Jon McHatton	Vector Financial Inc., Shawn Echols
Contreras State Farm Agency, Gary Contreras	Wegener Properties, LLC, Linda Wegener
Cushman & Wakefield, Robb Vallier	West USA Realty - Jerry Raviol, Jerry Raviol
Debbie Wiltse State Farm Insurance Agency, Debbie Wiltse	West USA- Sonda Burwick, Sonda Burwick
Dignity Health Chandler Regional Medical Center, Tim Bricker	Whitneybell Perry Inc. Architecture & Planning, Mike Perry
Dignity Health Chandler Regional Medical Center, Julie Graham	
Dignity Health Chandler Regional Medical Center, Jane Hanson	
Ed Alexander Insurance, Ed Alexander	
Element Plumbing Services, Jennifer Nielson	
Elite Capital, LLC, Jason Whaley	
Farm Bureau Insurance - Evan Kasian, Evan Kasian	

Chandler Chamber of Commerce

Terri Kimble, President/CEO
Matthew Farfante, Intern, Northern Arizona University
Britta Nordstrom, Intern, University of Chicago
Jillian Solomon, Intern, Cornell University

* Note: This document does not necessarily represent the beliefs or positions of these members or the businesses they represent.



**POWERING YOU TO
NEW HEIGHTS**

SRP is committed to supporting a thriving business community. The cornerstone of our economic development efforts is to help local firms grow. Over the past century, SRP has partnered with entities across the state to advance well-planned economic growth. One of our initiatives helps local schools continue to produce a qualified workforce, which benefits all companies. In addition, our award-winning customer service team helps local business owners by providing critical information about potential sites and money-saving rebates.

SRP can help you grow your business too. For more information, visit [PowerToGrowPhoenix.com](https://www.srp.com/PowerToGrowPhoenix.com).



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